Financial Statements and Report of Independent Certified Public Accountants

Barnard College

June 30, 2025 and 2024

Contents

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Trustees
Barnard College

Opinion

We have audited the financial statements of Barnard College (the "College"), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as of June 30, 2025, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for opinion

We conducted our audits of the financial statements in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the College and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern for one year after the date the financial statements are issued.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Report on 2024 summarized comparative information

We have previously audited the College's 2024 financial statements (not presented herein), and we expressed an unmodified opinion on those financial statements in our report dated November 25, 2024. In our opinion, the accompanying summarized comparative information as of and for the year ended June 30, 2024 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Grant Thornton LLP

New York, New York
November 25, 2025

Barnard College

STATEMENTS OF FINANCIAL POSITION

June 30,
(Dollars in thousands)

	2025	2024
ASSETS		
Cash and cash equivalents	$ 36,431	$ 45,732
Student accounts receivable (net of allowance of $255 and $231), respectively	1,072	884
Student notes receivable, net (Note 3)	1,374	1,476
Grants and other receivables	8,345	8,019
Pledges receivable, net (Notes 4 and 5)	14,428	21,315
Other assets	4,793	5,741
Investments		
Split interest related investments (Note 5)	6,727	9,654
Endowment and designated as endowment funds (Notes 5 and 6)	557,120	503,444
Total investments	563,847	513,098
Cash for Capital Projects	31,080	57,383
Pledges receivable, net for Capital Projects (Note 4)	18,125	16,381
Right-of-use assets, operating leases, net (Note 19)	7,144	1,640
Right-of-use assets, finance lease, net (Note 19)	39,947	41,158
Funds held by bond trustee (Notes 5 and 12)	72,341	26,163
Property, plant, and equipment, net (Note 7)	409,128	325,410
Total assets	$ 1,208,055	$ 1,064,400
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	$ 50,097	$ 52,293
Deferred revenues	6,598	8,280
Liabilities under split-interest agreements (Note 5)	3,601	4,448
Refundable government loan program (Note 3)	-	100
Postretirement benefit obligation (Note 10)	25,786	25,345
Asset retirement obligations (Note 8)	4,218	3,987
Long-term debt obligations, net (Note 12)	273,587	183,565
Operating lease liabilities (Note 19)	7,144	1,639
Finance lease liability (Note 19)	51,015	50,423
Total liabilities	422,046	330,080
Commitments and contingencies (Notes 5, 12 and 19)		
Net assets (Note 6)		
Without donor restrictions	133,695	127,669
With donor restrictions (Note 16)	652,314	606,651
Total net assets	786,009	734,320
Total liabilities and net assets	$ 1,208,055	$ 1,064,400

The accompanying notes are an integral part of these financial statements.

Barnard College

STATEMENTS OF ACTIVITIES

Years ended June 30, 2025, with summarized comparative totals for 2024
(Dollars in thousands)

	2025			2024
	Without Donor Restrictions	With Donor Restrictions	Total	Total
Operating revenue				
Student services revenue (Note 13)	$ 274,389	$ -	$ 274,389	$ 255,872
Less: financial aid allowance (Note 13)	(67,244)	-	(67,244)	(61,258)
Net student services revenue	207,145	-	207,145	194,614
Investment return appropriated for operations (Note 6)	2,636	20,887	23,523	22,410
Other investment income	4,742	807	5,549	6,781
Federal grants and contracts	5,885	-	5,885	4,949
State grants and appropriations	1,489	-	1,489	1,525
Private gifts and grants	6,259	6,071	12,330	10,963
Pre-college and rental (Note 14)	8,897	-	8,897	9,833
Other sources	3,821	-	3,821	3,434
Net assets released from restrictions	33,139	(33,139)	-	-
Total operating revenue	274,013	(5,374)	268,639	254,509
Operating expenses (Note 18)				
Instruction	102,077	-	102,077	107,068
Research	9,417	-	9,417	9,231
Public service	224	-	224	222
Academic administration	32,656	-	32,656	30,855
Student services	17,630	-	17,630	18,499
Institutional support	51,526	-	51,526	54,226
Auxiliary enterprises	62,210	-	62,210	60,508
Total operating expenses	275,740	-	275,740	280,609
Deficiency of operating revenue under operating expenses	(1,727)	(5,374)	(7,101)	(26,100)
Nonoperating activities				
Investment return in excess of amount appropriated for operations (Note 6)	3,371	29,012	32,383	28,903
Contributions for endowment and split-interest agreements	3	19,667	19,670	16,354
Contributions and grants for plant improvements	-	15,572	15,572	24,278
Reserve for uncollectible endowment and capital pledges		(6,864)	(6,864)	-
Net assets released from restrictions for plant improvements	7,171	(7,171)	-	-
Changes in value of split-interest agreements	-	821	821	1,124
Loss on refunding of long-term debt	(2,880)	-	(2,880)	-
Other components of net periodic benefit cost (Note 10)	(645)	-	(645)	(1,084)
Postretirement changes other than net periodic benefit cost (Note 10)	733	-	733	952
Total nonoperating activities	7,753	51,037	58,790	70,527
CHANGES IN NET ASSETS	6,026	45,663	51,689	44,427
Net assets - beginning of year	127,669	606,651	734,320	689,893
Net assets - end of year	$ 133,695	$ 652,314	$ 786,009	$ 734,320

The accompanying notes are an integral part of these financial statements.

Barnard College

STATEMENTS OF CASH FLOWS

Years ended June 30,
(Dollars in thousands)

	2025	2024
Cash flows from operating activities:		
Changes in net assets	$ 51,689	$ 44,427
Adjustments to reconcile changes in net assets to net cash used in operating activities:		
Loss on refunding of long-term debt	2,880	-
Change in value of perpetual and outside trusts	(165)	(300)
Contributions for endowment and split-interest agreements	(19,670)	(16,354)
Contributions and grants for plant improvements	(15,572)	(24,278)
Reserve for uncollectible endowment and capital pledges	6,864	-
Change in pledges receivable allowance and discount	(208)	(321)
Bad debt expense, student loans	18	-
Net appreciation in fair value of investments	(55,906)	(42,634)
Accretion of asset retirement obligations	231	223
Change in right-of-use assets, operating leases	(5,504)	380
Change in operating lease liabilities	5,505	(361)
Depreciation expense	10,891	12,327
Depreciation of right-of-use assets, finance lease	1,211	1,208
Amortization of bond premium and deferred issuance costs	(343)	(427)
Changes in operating assets and liabilities:		
Student accounts receivable	(188)	50
Grants and other receivables	(326)	1,014
Nonendowment and noncapital pledges receivable	911	(1,651)
Other assets	948	301
Accounts payable and accrued expenses	(2,196)	625
Deferred revenues	(1,682)	1,051
Postretirement benefit obligation	441	638
Net cash used in operating activities	(20,171)	(24,082)
Cash flows from investing activities:		
Purchase of investments	(88,344)	(60,250)
Proceeds from the sale of investments	93,501	65,723
Building renovations and purchase of equipment	(94,609)	(26,166)
Student loans granted	-	(288)
Student loans repaid	84	172
Net cash used in investing activities	(89,368)	(20,809)
Cash flows from financing activities:		
(Increase) decrease in funds held by bond trustees	(46,178)	18,136
Payment of long-term debt principal	(2,515)	(1,175)
Proceeds from issuance of debt	160,459	-
Payments to refund bonds	(68,773)	-
Bond issuance costs incurred	(1,686)	-
Decrease in refundable government loan program	(100)	(24)
Decrease in liabilities under split-interest agreements	(847)	(452)
Finance lease liability	592	626
Contributions for endowment and split-interest agreements	19,670	16,354
Contributions and grants for plant improvements	15,572	24,278
Change in endowment and capital pledges receivable	(2,259)	6,895
Net cash provided by financing activities	73,935	64,638
NET CHANGE IN CASH AND CASH EQUIVALENTS AND CASH FOR CAPITAL PROJECTS	(35,604)	19,747
Cash and cash equivalents and Cash for Capital Projects, beginning of year	103,115	83,368
Cash and cash equivalents and Cash for Capital Projects, end of year	$ 67,511	$ 103,115
Supplemental disclosure of cash flow information:		
Cash paid during the year for interest	$ 8,359	$ 8,332
Property, plant and equipment purchases in accounts payable	$ 17,655	$ 19,589
Write-off of unamortized bond premium, discount, and issuance costs related to refunded debt	$ 1,843	$ -

The accompanying notes are an integral part of these financial statements.

NOTE 1 - ORGANIZATION

Barnard College (the "College") is a not-for-profit independent liberal arts college for women. The College is exempt from federal income taxes under the provisions of Section 501(a) of the Internal Revenue Code ("IRC") as an organization described in Section 501(c)(3).

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") as applicable to not-for-profit organizations under Financial Accounting Standards Board ("FASB") ASC Topic 958, *Not-for-Profit Entities*.

The net assets of the College and changes therein are classified and reported as follows:

> *Without donor restrictions* - Net assets that are not subject to donor-imposed restrictions, including those designated by the Board of Trustees (the Board) of the College to function as endowment.
>
> *With donor restrictions* - Net assets that are subject to donor-imposed restrictions that will be met either by actions of the College or the passage of time. Expirations of restrictions on net assets with donor restrictions, including reclassification of net assets with donor restrictions for the acquisition or construction of long-lived assets when the associated long-lived asset is placed in service, are reported as net assets released from restrictions in the accompanying statements of activities. Also included in this category are net assets subject to donor-imposed restrictions, which stipulate that the principal be maintained permanently by the College, but permit the College to expend part or all of the income and gains derived therefrom.

Revenues are reported as increases in net assets without donor restrictions unless their use is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law.

Cash and Cash Equivalents

Cash and cash equivalents include highly liquid debt instruments with original maturities of 90 days or less other than those cash and cash equivalents held by external investment managers as part of their long-term investment strategies. Cash and cash equivalents are held by the College for operating and capital funding purposes.

Fair Value Measurements

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

For financial and nonfinancial instruments measured at fair value on a recurring basis, the College uses the three-tiered hierarchy to categorize those assets and liabilities based on the valuation methodologies employed. This hierarchy is defined as follows:

Level 1 - Valuation based on quoted or published prices (unadjusted) in an active market that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs.

Level 2 - Valuations based on observable inputs other than Level 1 prices, such as quoted or published prices for similar assets or liabilities.

Level 3 - Valuations based on unobservable inputs are used when little or no market data is available.

The College also measures certain investments using a net asset value ("NAV") per share for purposes of reporting the fair value of all its underlying investments which: (a) do not have a readily determinable fair value; and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company. Investments meeting such criteria are exempted from categorization within the fair value hierarchy and related disclosures. Instead, the College separately discloses the information required for assets measured using the NAV practical expedient, and discloses a reconciling item between the total amount of investments categorized within the fair value hierarchy and total investments measured at fair value on the face of the financial statements.

Fair value estimates are made at a specific point in time, based on available market information and judgments about the financial asset, including estimates of timing, amount of expected future cash flows and the credit standing of the issuer. In some cases, the fair value estimates cannot be substantiated by comparison to independent markets. In addition, the disclosed fair values do not reflect any premium or discount that could result from offering for sale at one time an entire holding of a particular financial asset. Potential taxes and other assets that would be incurred in an actual sale or settlement are not reflected in amounts disclosed.

Investments

The College's investments (including investments held by bond trustees) are reported at estimated fair value based upon quoted or published market prices or, with respect to alternative investments, at estimated fair value using net asset values as a practical expedient, provided by the general partners of limited partnerships or other external investment managers. These net asset values are reviewed and evaluated by the College. Due to the inherent uncertainties of these estimates, these values may differ from the values that would have been used had a ready market existed for such investments. All investment transactions are recorded on a trade-date basis.

Property, Plant, and Equipment

Property, plant, and equipment are stated at cost or, in the case of gifts, at fair value at the date of the gift. The College capitalizes property, plant, and equipment of $5,000 or above which have useful lives greater than one year. Depreciation and amortization are computed on the straight-line basis over the estimated useful lives of the assets as follows:

Buildings	60 years
Building improvements	20 to 30 years
Furniture, fixtures and equipment	5 to 25 years

Debt Issuance Costs

Costs incurred for the issuance of debt are deferred and amortized over the life of the outstanding debt to which they pertain. Such costs are presented in the statement of financial position as a direct deduction from the carrying amount of the long-term debt obligation.

Revenue Recognition and Receivables

In accordance with Financial Accounting Standards Board Accounting Standards Codification ("ASC") Topic 606, *Revenue from Contracts with Customers* ("ASC 606"), the College recognizes revenue when control of the promised goods or services are transferred to the College's students or outside parties in an amount that reflects the consideration the College expects to be entitled to in exchange for those goods or services. The standard outlines a five-step model whereby revenue is recognized as performance obligations within a contract are satisfied.

ASC 606 also requires disclosures regarding revenue recognition to ensure an understanding as to the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. The College has identified student services revenue and pre-college and rental revenue as revenue categories subject to the adoption of ASC 606. The College recognizes contracts with customers as goods or services are transferred or provided in accordance with ASC 606.

Student Services Revenue

Student services revenue, net of financial aid, is recognized as revenue over the academic terms to which it relates.

Student accounts receivable are reported at the estimated net realizable amount. The carrying value of student receivables has been reduced by an appropriate allowance for credit losses, based on established payment terms, historical experience, current conditions, and reasonable and supportable forecasts, and other information, and therefore, approximates net realizable value. Student receivables are written-off when deemed uncollectible and payments subsequently received are recorded as income in the period received.

Contributions, Grants and Contracts

Contributions, including grants, contracts, and unconditional promises to give (pledges), are recognized initially at fair value as revenues in the period received or pledged. Restricted pledges are reported as additions to the net assets with donor restrictions. Contributions with purpose or time restrictions are reclassified to net assets without donor restrictions when the purpose or time restrictions are met. Contributions subject to donor-imposed stipulations that the corpus be maintained permanently are recognized as increases in net assets with donor restrictions.

Contributions of assets other than cash are recorded at their estimated fair value. The College reports contributions of plant assets as increases in net assets without donor restrictions unless the donor places restrictions on their use. Contributions expected to be received after one year are discounted at a risk-adjusted rate of return. Amortization of the discount is recorded as additional contribution revenue in accordance with the donor-imposed restrictions, if any, on the contribution.

Conditional promises to give and intentions to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met. As of June 30, 2025 and 2024, the College had outstanding conditional pledges of $16.7 million and $33.9 million, respectively. During the years ended June 30, 2025 and 2024, the College received new conditional pledges of approximately $0.9 million and $2.9 million, respectively. The College has recorded revenue from conditional promises of approximately $18.1 million and $27.5 million for the years ended June 30, 2025 and 2024, respectively, the extent to which the conditions on the pledges have been met.

Revenue from federal and state grants is recognized to the extent that qualifying reimbursable expenses have been incurred over the terms of the respective agreements.

The College discloses the pledge receivables, net for capital projects as a separate line in the accompanying statement of financial position.

Student Notes Receivable

Student notes receivable are loans to students, which are made from the College's restricted loan funds and the Federal Perkins Loan Program. The notes are reported at their estimated net realizable value.

Deferred Revenues

Deferred revenues consist primarily of student tuition and fee, pre-college, and rental revenue payments that are received for academic periods subsequent to the fiscal year end.

Split-Interest Agreements

The College is the beneficiary of trusts, annuities, and pooled income funds. The College's interest in these split-interest agreements is reported as a contribution in the year received and is calculated as the difference between the fair value of the assets contributed to the College and the estimated liability to the beneficiary. This liability is computed using actuarially determined rates and is adjusted annually. The discount rate used to value split-interest agreements ranged from 0.4% to 8.2% at June 30, 2025 and 2024. The College did not receive contributions from new split-interest agreements for the year ended June 30, 2025 and recorded approximately $0.2 million for the years ended June 30, 2024, respectively. These amounts are included in nonoperating contributions in the accompanying statement of activities. The assets held by the College under these arrangements are included as a component of investments in the accompanying statement of financial position.

Operating and Nonoperating Activities

The statement of activities distinguishes between operating and nonoperating activities. Nonoperating activities consist of investment return in excess of or less than the amount appropriated for operations by the Board of Trustees, the change in value of split-interest agreements, contributions for endowment and split interest agreements and contributions and grants for plant improvements, postretirement cost other than net periodic benefit cost, loss on refunding of long-term-debt, and nonrecurring items.

Functional Expense Allocation

Operating expenses are reported in functional categories in the statement of activities. Each category includes salaries and benefits, supplies, and other expenses, including operation and maintenance of physical plant, interest, and depreciation expense, which are allocated to functional categories based on square footage or other reasonable bases.

a. <u>Instruction</u> - includes expenses for all activities that are part of the College's instruction program.

b. <u>Research</u> - includes all expenses for governmental and privately sponsored research.

c. <u>Public Service</u> - includes activities established to provide non-instructional services such as the New York State Higher Education Opportunity Program.

d. Academic Administration - includes expenses incurred to provide administrative support to the instructional program. This category includes the offices of the Provost, Library, and Media Services.

e. Student Services - includes expenses incurred for the offices of Dean of the College, Admissions, Registrar, Financial Aid Administration, Beyond Barnard and Center for Accessibility Resources and Disability Services. In addition, it includes expenses for student-related activities outside the context of the formal instructional program.

f. Institutional Support - includes expenses for college-wide activities such as the offices of the President, Finance, Institutional Advancement, Administration, Administrative Computing, General Counsel, Human Resources and Communications. Fundraising expenses totaled approximately $6.6 million and $7.6 million for the years ended June 30, 2025 and 2024, respectively.

g. Auxiliary Enterprises - provides services to students for fees. This category includes Housing, Dining Services, Health and Counseling Services, and the Summer and Pre-College Programs.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates made in the preparation of the financial statements include the valuation of alternative investments, valuation of liability under split-interest agreements, useful lives of property, plant, and equipment, asset retirement obligations, postretirement benefit obligation, and estimated net realizable value of receivables. Actual results could differ from those estimates.

Accounting for Uncertainty in Income Taxes

The College complies with the provisions of ASC 740-10. ASC 740-10 clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This section provides that the tax effects from an uncertain tax position can be recognized in the financial statements only if the position is “more-likely-than-not” to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The College is exempt from federal income taxation. Nevertheless, the College may be subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the IRC.

Management has determined that there are no material uncertain tax positions within its financial statements.

Concentrations of Credit Risk

Cash, cash equivalents, and investments are exposed to interest rate, market, and credit risks. The College maintains its cash and cash equivalents in various bank deposit accounts that may exceed federally insured limits at times. To minimize risk, the College places its cash accounts with high credit quality financial institutions and the College’s investment portfolio is diversified with several investment managers in a variety of asset classes. The College does not anticipate any losses in such accounts.

(Dollars in thousands)

2024 Summarized Comparative Financial Information

The accompanying financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the College's audited financial statements as of and for the year ended June 30, 2024, from which the summarized information was derived.

NOTE 3 - STUDENT NOTES RECEIVABLE, NET

The College makes uncollateralized loans to students based on financial need. These loans are funded through institutional resources and, prior to fiscal year 2025, the Federal Perkins Loan Program.

At June 30, 2025 and 2024, student notes receivable, net consisted of the following:

	2025	2024
Federal government program	$ 142	$ 173
Institutional programs	1,672	1,726
	1,814	1,899
Less: allowance for doubtful accounts	(440)	(423)
Student notes receivable, net	$ 1,374	$ 1,476

Funds advanced by the federal government of approximately $0.1 million at June 30, 2024 were returned to the Department of Education, and no liability remained at June 30, 2025.

At June 30, 2025 and 2024, loans past due totaled $0.5 million and $0.4 million, respectively. Allowances for doubtful accounts are based on prior collection experience and current economic factors affecting borrowers' ability to repay. Institutional loan balances are written off only when deemed permanently uncollectible. Management believes the allowance for doubtful accounts adequately reflects the risk of loss on outstanding loans.

NOTE 4 - PLEDGES RECEIVABLE, NET AND PLEDGES RECEIVABLE, NET FOR CAPITAL PROJECTS

Pledges receivable represent unconditional promises to give that are expected to be collected over several years. These are recorded at their estimated net realizable value, net of an allowance for uncollectible amounts and discounts to present value. Conditional pledges and intentions to give are not recorded until the conditions are substantially met.

(Dollars in thousands)

At June 30, 2025 and 2024, pledges receivable were as follows:

	FY 2025		
	Pledge Receivable, Net	Pledge Receivable, Net for Capital Projects	Total
Amounts Expected to be Collected in:			
One year or less	$ 5,228	$ 14,779	$ 20,007
Two to five years	5,862	11,862	17,724
Greater than five years	5,064	896	5,960
	16,154	27,537	43,691
Less:			
Discount to present value (using rate of 3.68%-4.11%)	(1,020)	(1,584)	(2,604)
Allowance for uncollectible pledges	(706)	(7,828)	(8,534)
Net balance	$ 14,428	$ 18,125	$ 32,553

	FY 2024		
	Pledge Receivable, Net	Pledge Receivable, Net for Capital Projects	Total
Amounts Expected to be Collected in:			
One year or less	$ 7,323	$ 5,625	$ 12,948
Two to five years	10,664	11,085	21,749
Greater than five years	5,615	1,865	7,480
	23,602	18,575	42,177
Less:			
Discount to present value (using rate of 0.16%-5.4%)	(1,231)	(850)	(2,081)
Allowance for uncollectible pledges	(1,056)	(1,344)	(2,400)
Net balance	$ 21,315	$ 16,381	$ 37,696

As of June 30, 2025 and 2024, 45% and 54%, respectively, of the total of gross pledges receivable and pledge receivables for capital projects were due from four donors.

Discount rates used to calculate present value reflect the College's credit-adjusted rate at the time the pledge is made.

NOTE 5 - INVESTMENTS AND FAIR VALUE

The College's investment objective is to invest its assets in a prudent manner in order to achieve a long-term rate of return sufficient to fund a portion of its spending and to increase investment value equal to or above inflation. The College uses a diversified investment approach incorporating multiple asset classes, strategies, and managers. The Committee on Investments of the College's Board of Trustees oversees the College's investments and authorizes investment decisions.

In addition to equity and fixed income investments, the College may also hold shares or units in institutional funds and alternative investment funds involving hedged, private equity, and real estate strategies. These investments are valued at NAV. Hedged strategies involve funds whose managers have the authority to invest in various asset classes at their discretion, including the ability to invest long and short. Funds with hedged strategies generally hold securities or other financial instruments for which a ready market exists, and may include stocks, bonds, put or call options, swaps, currency hedges, and other instruments. Private equity funds generally employ buyout, venture capital, and debt-related strategies, often requiring the estimation of fair values by the fund managers in the absence of readily determinable market values. Real estate strategies involve funds whose managers invest primarily in commercial and residential real estate primarily located in the United States.

As of June 30, 2025 and 2024, the College had alternative investments of approximately $310.6 million and $297.4 million, respectively. Alternative investments include private equity partnerships, real estate, and hedged strategies. Underlying securities owned by the alternative investments include certain publicly traded securities that have readily available market values and other investments that are not readily marketable. The agreements underlying participation in those investments may limit the College's ability to liquidate its interests in such investments for a period of time.

(Dollars in thousands)

The following table presents the College's fair value hierarchy for those assets and liabilities measured at fair value at June 30, 2025:

	Fair Value	Level 1	Level 2	Level 3	Investments at NAV
Financial assets:					
Investments:					
Cash and cash equivalents	$ 10,156	$ 10,156	$ -	$ -	$ -
Domestic bonds	262	-	-	-	262
Domestic equity funds:					
Small cap	8,588	8,588	-	-	-
Mid cap	217	217	-	-	-
Large cap	6,592	5,856	-	-	736
	25,815	24,817	-	-	998
International equity funds:					
International equities	241,679	171,503	-	-	70,176
	241,679	171,503	-	-	70,176
Fixed income:					
U.S. Treasuries	19,351	19,351	-	-	-
Domestic bond/investment grade	28,479	-	27,830	-	649
	47,830	19,351	27,830	-	649
Hedged strategies:					
Multi-strategy	103,184	9,788	-	-	93,396
Fixed income strategies	8,246	-	-	-	8,246
Credit/event driven	5,508	-	-	-	5,508
	116,938	9,788	-	-	107,150
Other types:					
Private equity	128,210	-	-	-	128,210
Real estate	3,375	-	-	-	3,375
	131,585	-	-	-	131,585
Total investments	563,847	225,459	27,830	-	310,558
Other assets:					
Funds held by bond trustee	72,341	72,341	-	-	-
Perpetual trusts held by others	3,602	-	-	3,602	-
Total assets	$ 639,790	$ 297,800	$ 27,830	$ 3,602	$ 310,558
Liabilities:					
Liabilities under split-interest agreements	$ 3,601	$ -	$ -	$ 3,601	$ -
Total liabilities	$ 3,601	$ -	$ -	$ 3,601	$ -

(Dollars in thousands)

The following table presents the College's fair value hierarchy for those assets and liabilities measured at fair value at June 30, 2024:

	Fair Value	Level 1	Level 2	Level 3	Investments at NAV
Financial assets:					
Investments:					
Cash and cash equivalents	$ 17,117	$ 17,117	$ -	$ -	$ -
Domestic bonds	1,012				1,012
Domestic equity funds:					
Small cap	11,707	11,707	-	-	-
Mid cap	352	352	-	-	-
Large cap	37,494	36,789	-	-	705
	67,682	65,965	-	-	1,717
International equity funds:					
International equities	174,646	100,376	-	-	74,270
	174,646	100,376	-	-	74,270
Fixed income:					
U.S. Treasuries	16,602	16,602	-	-	-
Domestic bond/investment grade	24,898	-	24,386	-	512
	41,500	16,602	24,386	-	512
Hedged strategies:					
Credit/event driven	8,877	-	-	-	8,877
Fixed income strategies	7,377	-	-	-	7,377
Multi-strategy	94,305	8,396	-	-	85,909
	110,559	8,396	-	-	102,163
Other types:					
Private equity	115,661	-	-	-	115,661
Real estate	3,050	-	-	-	3,050
	118,711	-	-	-	118,711
Total investments	513,098	191,339	24,386		297,373
Other assets:					
Funds held by bond trustee	26,163	26,163	-	-	-
Perpetual trusts held by others	3,437	-	-	3,437	-
Total assets	$ 542,698	$ 217,502	$ 24,386	$ 3,437	$ 297,373
Liabilities:					
Liabilities under split-interest agreements	$ 4,448	$ -	$ -	$ 4,448	$ -
Total liabilities	$ 4,448	$ -	$ -	$ 4,448	$ -

(Dollars in thousands)

The following tables present the College's activities for the years ended June 30, 2025 and 2024, respectively, for assets and liabilities classified in Level 3:

Liabilities Under Split-Interest Agreements

	2025	2024
Beginning balance	$ 4,448	$ 4,900
New split-interest agreements	-	75
Payments to beneficiaries	(325)	(555)
Terminated split-interest agreements	(1,307)	(890)
Change in fair value	785	918
Ending balance	$ 3,601	$ 4,448

Perpetual and Outside Trusts

The College is the beneficiary of certain perpetual and outside trusts that are held and administered by others. When the College is not the trustee, perpetual trusts are recorded at the fair value of the assets at the statement of financial position date and beneficial interest in trusts are recorded at the fair value of the assets at the statement of financial position date less the present value of estimated future payments expected to be made to donors and/or other beneficiaries. These assets are included in pledges receivable in the accompanying statement of financial position.

	2025	2024
Beginning balance	$ 3,437	$ 3,137
Change in fair value	165	300
Ending balance	$ 3,602	$ 3,437

(Dollars in thousands)

At June 30, 2025 and 2024, investments valued at NAV are as follows:

2025							
Category	Significant Investment Strategy	NAV in Funds	Number of Funds	Life of Funds	Amount of Unfunded Commitments	Redemption Terms	Redemption Restrictions
Hedged strategies	Credit/event driven	$ 5,508	1	N/A	$ -	Semi-annually/ 90 days' notice	Illiquid side pocket ($4,177)
Hedged strategies	Multi-strategy	93,396	12	N/A	-	Monthly to every 2 years with 20 to 100 days' notice	N/A
Fixed income	Fixed income strategies	8,895	3	N/A	-	Daily to quarterly with daily to 60 days' notice	N/A
Equities	Large cap	736	1	N/A	-	Daily	N/A
Equities	International equities	70,176	11	N/A	-	Daily to quarterly with daily to 90 days' notice	N/A
Other	Private equity	128,210	48	Up to 12/31/2040	99,064	1 fund annual with 180 days' notice; remaining funds N/A	Illiquid
Other	Real estate	3,375	4	Up to 12/31/2036	3,696	1 fund quarterly with 90 days' notice; remaining funds N/A	Illiquid
Other	Domestic bonds	262	3	Up to 2/28/30	-	Daily	N/A
Total		$ 310,558	83		$ 102,760		

(Dollars in thousands)

2024							
Category	Significant Investment Strategy	NAV in Funds	Number of Funds	Life of Funds	Amount of Unfunded Commitments	Redemption Terms	Redemption Restrictions
Hedged strategies	Credit/event driven	$ 8,877	1	N/A	$ -	Semi-annually/ 90 days' notice	Illiquid side pocket ($4,056)
Hedged strategies	Multi-strategy	85,909	12	N/A	-	Monthly to every 2 years with 20 to 100 days' notice	N/A
Fixed income	Fixed income strategies	7,889	3	N/A	-	Daily to quarterly with daily to 60 days' notice	N/A
Equities	Large cap	705	1	N/A	-	Daily	N/A
Equities	International equities	74,270	12	N/A	-	Daily to annually with daily to 90 days' notice	N/A
Other	Private equity	115,661	39	Up to 12/31/2035	89,620	1 fund semi-annual with 90 days notice, 1 fund annual with 180 days' notice; remaining funds N/A	Illiquid
Other	Real estate	3,050	5	Up to 12/31/2033	4,404	1 fund quarterly with 90 days' notice; remaining funds N/A	Illiquid
Other	Domestic bonds	1,012	3	Up to 2/28/30	-	Daily	N/A
Total		$ 297,373	76		$ 94,024		

NOTE 6 - ENDOWMENT FUNDS

The College's endowment consists of over 1,000 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the College to function as endowments (quasi-endowments).

The College manages the endowment to obtain multi-year performance (net of fees) that exceeds, on both an absolute and risk-adjusted basis, the performance of several benchmarks over rolling five-year periods. Asset allocation parameters are established for investments with lock-up periods. The strategy allows for a significant allocation to equity-oriented investments offering long-term capital appreciation, diversified across asset classes and managers.

The College has established an endowment spending policy for spending from the endowment for current operations in a manner that maintains the purchasing power of the endowment. The policy's goal is to achieve an average 5% spending rate over time. Annual spending from the endowment is set at 5% of the rolling three-year average of the endowment's market value as of December 31 of the previous year and is approved annually by the Board of Trustees.

(Dollars in thousands)

Interpretation of Relevant Law

Pursuant to the investment policy approved by the Board, the College has interpreted the New York Prudent Management of Institutional Funds Act (NYPMIFA) as allowing the College to appropriate for expenditure or accumulate so much of a donor-restricted endowment fund as the College deems prudent for the uses, benefits, purposes, and duration for which the endowment fund is established, subject to the intent of the donor as expressed in the gift instrument. The College considers the duration and preservation of the fund, the purposes of the College and endowment funds, general economic conditions, the possible effect of inflation and deflation, the expected total return from income and the appreciation of investments, the College's investment policy, and certain other resources in making a determination to appropriate or accumulate endowment funds.

Appreciation on donor-restricted endowment funds is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the College. The amounts appropriated for expenditure are based on the endowment spending rate, which is approved by the Board as part of the College's operating budget.

Endowment and quasi-endowment funds consisted of the following at June 30, 2025 and 2024, excluding perpetual and outside trusts and pledges of approximately $6.1 million and $6.0 million, respectively:

	Without Donor Restrictions	With Donor Restrictions	Total
Fiscal year 2025:			
Donor restricted	$ -	$ 496,149	$ 496,149
Board designated	60,971	-	60,971
Total	$ 60,971	$ 496,149	$ 557,120

	Without Donor Restrictions	With Donor Restrictions	Total
Fiscal year 2024:			
Donor restricted	$ -	$ 445,847	$ 445,847
Board designated	57,597	-	57,597
Total	$ 57,597	$ 445,847	$ 503,444

Changes in the endowment funds for the fiscal years ended June 30, 2025 and 2024 were as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Balance at June 30, 2024	$ 57,597	$ 445,847	$ 503,444
Investment return, net	6,007	49,899	55,906
Designations/contributions	3	21,290	21,293
Appropriation for expenditure	(2,636)	(20,887)	(23,523)
Balance at June 30, 2025	$ 60,971	$ 496,149	$ 557,120

(Dollars in thousands)

	Without Donor Restrictions	With Donor Restrictions	Total
Balance at June 30, 2023	$ 53,910	$ 412,518	$ 466,428
Investment return, net	6,330	44,983	51,313
Designations/contributions	3	8,110	8,113
Appropriation for expenditure	(2,646)	(19,764)	(22,410)
Balance at June 30, 2024	$ 57,597	$ 445,847	$ 503,444

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that donors or NYPMIFA requires the College to retain as a fund of perpetual duration. There were no deficiencies of this nature that existed in donor-restricted endowment funds as of June 30, 2025 and 2024.

NOTE 7 - PROPERTY, PLANT, AND EQUIPMENT, NET

Property, plant, and equipment, net consisted of the following at June 30, 2025 and 2024:

	2025	2024
Land	$ 1,234	$ 1,234
Buildings and building improvements	472,309	439,592
Furniture, fixtures, and equipment	34,406	32,207
Construction in progress	126,930	67,237
	634,879	540,270
Less: accumulated depreciation	(225,751)	(214,860)
Total	$ 409,128	$ 325,410

Depreciation expense was approximately $10.9 million and $12.3 million for the years ended June 30, 2025 and 2024, respectively.

NOTE 8 - ASSET RETIREMENT OBLIGATIONS

The College accrues for costs related to legal obligations to perform certain activities in connection with the retirement, disposal, or abandonment of assets. The College has identified asbestos abatement and lead paint exposure as conditional asset retirement obligations. Asbestos and lead paint abatement costs are estimated using a per-square-foot estimate.

Using a discount rate of 6.25%, the present value of the initial obligation amounted to $1.4 million. As of June 30, 2025 and 2024, the obligation amounted to approximately $4.2 million and $4.0 million, respectively. For the years ended June 30, 2025 and 2024, accretion expense totaled approximately $0.2 million per year.

(Dollars in thousands)

NOTE 9 - RETIREMENT PLANS

Full-time faculty and administrators participate in a plan established with Teachers Insurance and Annuity Association and Fidelity Investments (the “Admin Plan”). The College contributes between 7% and 15% of eligible compensation, depending on employment classification and hire date, while employees may make additional voluntary contributions up to the limits established by the Internal Revenue Code.

Employees who are members of Local 2110 of the United Auto Workers, Local 264 of the Transport Workers Union of America, and certain confidential employees participate in a defined contribution plan established with Teachers Insurance and Annuity Association (the “Union Plan”). The College’s contributions under this plan range from 2% to 12% of eligible compensation.

Total pension expense for both plans was approximately $10.6 million in 2025 and $10.7 million in 2024.

NOTE 10 - POSTRETIREMENT MEDICAL PLANS

In addition to pension benefits, the College sponsors unfunded postretirement medical plans for eligible employees. Non-union employees qualify for benefits upon retirement at age 62 or older with at least 10 years of continuous service, or when the sum of age and years of service equals 80 (with a minimum of 15 years of service). Union employees qualify at age 62 or older with at least 10 years of continuous service.

The following tables summarize the accumulated postretirement medical benefit obligation, the liability recognized in the statement of financial position, the net periodic benefit cost reported in the statement of activities, and the actuarial assumptions used in determining these amounts:

	2025	2024
Change in benefit obligation:		
Benefit obligation, beginning of year	$ 25,345	$ 24,707
Service cost	1,122	1,063
Interest cost	1,284	1,331
Plan participants’ contributions	-	1
Actuarial gain	(1,372)	(1,199)
Benefits paid	(593)	(558)
Postretirement benefit obligation, end of year	$ 25,786	$ 25,345
Change in plan assets:		
Fair value of plan assets, beginning of year	$ -	$ -
Employer contributions	593	557
Plan participants’ contributions	-	1
Benefits paid	(593)	(558)
Fair value of plan assets, end of year	$ -	$ -

(Dollars in thousands)

Net periodic benefit cost expense recognized in the statement of activities for the years ended June 30, 2025 and 2024 included the following components:

	2025	2024
Service cost	$ 1,122	$ 1,063
Interest cost	1,284	1,331
Amortization of prior year cost	85	96
Recognized actuarial gain	(724)	(343)
Net periodic postretirement medical benefit cost	$ 1,767	$ 2,147

Postretirement cost other than net periodic benefit cost for the years ended June 30, 2025 and 2024 is as follows:

	2025	2024
Postretirement cost other than net periodic benefit cost	$ (733)	$ (952)
Weighted-average discount rate used to determine benefit obligations at June 30,	5.75%	5.75%
Weighted-average discount rate used to determine net period benefit cost for the fiscal year ended June 30,	5.75%	5.50%

	Union/ Nonunion	Union/ Nonunion
Assumed healthcare cost trend rates:		
Healthcare cost trend rate	8.50%/8.50%	6.75%/6.75%
Healthcare cost trend assume to decline	4.50%/4.50%	4.50%/4.50%
Ultimate trend rate achieved	2035	2033

The items not yet recognized as a component of net periodic benefit cost are as follows:

	2025	2024
Net actuarial gain	$ (7,173)	$ (6,525)
Prior service cost	-	85
Total	$ (7,173)	$ (6,440)

The College makes contributions to the postretirement medical plans equal to the benefits paid on a pay-as-you-go basis. For faculty and administrators, the contributions are deposited into a health reimbursement account on behalf of the retiree. For the years ending June 30, 2026 through June 30, 2035, the College expects to make contributions to and benefit payments from the plans, net of Medicare subsidy, as follows:

2026	$ 972
2027	1,204
2028	1,358
2029	1,482
2030	1,573
2031 through 2035	10,675

(Dollars in thousands)

NOTE 11 - SHORT-TERM DEBT OBLIGATIONS

The College has one unsecured revolving line of credit agreement with JPMorgan Chase for $30 million. As of June 30, 2025 and 2024, the College had no outstanding borrowings. For the years ended June 30, 2025 and 2024, amounts borrowed under this facility bear interest based at SOFR plus 90 basis points (5.4%) and SOFR plus 75 basis points (6.08%), respectively. This line of credit is set to expire on May 27, 2026.

NOTE 12 - LONG-TERM DEBT OBLIGATIONS

Long-term debt obligations consist of the following:

	2025	2024
Dormitory Authority of the State of New York, Barnard College Revenue Bonds, Series 2015A. Interest at 2.00% to 5.00%, due serially to 2046 (a)	$ 28,245	$ 50,830
Dormitory Authority of the State of New York, Series 2020A. Interest at 4.00%, due serially to 2049 (b)	38,120	39,380
Dormitory Authority of the State of New York, Series 2022A. Interest at 4.00% to 5.00%, due in 2049 (c)	40,385	40,395
Dormitory Authority of the State of New York, Series 2022B. Interest at 5.972%, due in 2042 (d)	-	42,720
Dormitory Authority of the State of New York, Series 2025A. Interest at 5.00% to 5.20%, due serially to 2053 (e)	155,455	-
Total	262,205	173,325
Add: unamortized bond premium	14,341	12,168
Less: unamortized bond issuance costs	(2,959)	(1,928)
Total long-term obligations	$ 273,587	$ 183,565

(a) In March 2015, the College entered into a loan agreement with the Dormitory Authority of the State of New York (DASNY) to issue $109.0 million Barnard College Revenue Bonds, Series 2015A ("DASNY 2015A Bonds"). Proceeds were used to finance the construction of The Milstein Center for Teaching and Learning and other campus renovation and maintenance projects; to refund and defease all outstanding DASNY 2004 Bonds and a portion of the DASNY 2007A Bonds; and to pay issuance costs. Both the 2004 and 2007A Bonds were redeemed at par, and no redemption premiums were paid. The Series 2015A Bonds are secured by a pledge and assignment of the College's tuition and fees (the "Pledged Revenues") and are subject to customary financial covenants under the DASNY loan agreement.

A portion of the Series 2015A Bonds was refunded and legally defeased during fiscal year 2025 through the issuance of the College's DASNY Series 2025A Bonds (see paragraph (e) below).

(b) In February 2020, the College entered into a loan agreement with the Dormitory Authority of the State of New York to issue $40.5 million in Dormitory Authority of the State of New York Barnard College Revenue Bonds, Series 2020A ("DASNY 2020A Bonds"). The proceeds of the DASNY 2020A Bonds financed improvement of facilities located on the College's Morningside campus, refunded and defeased the remaining outstanding DASNY 2007A Bonds, and pay the costs of issuance for the DASNY 2020A Bonds. No redemption premiums were paid on this refunding as the DASNY 2007A Bonds were redeemed at par. The DASNY 2020A Bonds are an unsecured obligation of the College.

(c) In July 2022, the College entered into a loan agreement with the Dormitory Authority of the State of New York (DASNY) to issue $40.4 million Barnard College Revenue Bonds, Series 2022A ("DASNY 2022A Bonds"). Proceeds were used to finance facility improvements on the College's Morningside campus, to refund and defease the remaining outstanding DASNY 2020B Bonds, and to pay issuance costs. The 2020B Bonds were redeemed at par, and no redemption premiums were paid. The Series 2022A Bonds are general and unsecured obligations of the College.

(d) In July 2022, the College entered into a loan agreement with the Dormitory Authority of the State of New York (DASNY) to issue $42.7 million Barnard College Revenue Bonds, Series 2022B ("DASNY 2022B Bonds"). Proceeds were used to finance facility improvements on the College's Morningside campus, to refund and defease a portion of the outstanding DASNY 2015A Bonds, and to pay issuance costs. The 2015A Bonds were redeemed at par, and no redemption premiums were paid. The Series 2022B Bonds are general and unsecured obligations of the College.

The Series 2022B Bonds were refunded and legally defeased during fiscal year 2025 through the issuance of the College's DASNY Series 2025A Bonds (see paragraph (e) below).

(e) In April 2025, the College entered into a loan agreement with the Dormitory Authority of the State of New York (DASNY) to issue $155.5 million Barnard College Revenue Bonds, Series 2025A ("DASNY 2025A Bonds"). The bonds were issued at a premium of approximately $5.0 million, resulting in total proceeds of approximately $160.5 million. Proceeds were used to refund portions of the College's outstanding Series 2015A and all of the Series 2022B Bonds, to provide new-money financing for the construction of the College's new STEM facility and related capital projects, and to pay issuance costs. The refunding resulted in a gain of approximately $1.0 million on the Series 2015A Bonds and a loss of approximately $3.9 million on the Series 2022B Bonds, which was executed through the bonds' make-whole call provision. The net loss of approximately $2.9 million is reported in non-operating activities in the accompanying statement of activities for the year ended June 30, 2025. The Series 2025A Bonds are general and unsecured obligations of the College.

The College was in compliance with all financial and other covenants associated with its bond agreements as of June 30, 2025 and 2024.

In accordance with the loan agreements for the DASNY 2015A, 2020A, 2022A, and 2025A Bonds, the College is required to deposit certain construction and reserve funds with the trustee. These funds, with fair values of approximately $72.3 million and $26.2 million at June 30, 2025 and 2024, respectively, were held in cash and U.S. government securities and are included in funds held by bond trustee in the accompanying statement of financial position.

The College capitalizes bond-issuance costs incurred in connection with certain capital-improvement projects. Total unamortized issuance costs were approximately $3.0 million and $1.9 million at June 30, 2025 and 2024, respectively, and are presented as an offset to the related debt in the accompanying statement of financial position. The College amortizes issuance costs and bond premiums over the lives of the respective bonds. Amortization expense was $0.3 million in 2025 and $0.4 million in 2024.

(Dollars in thousands)

Projected debt service payments on the long-term obligations as of June 30, 2025, for five years subsequent to June 30, 2025 and thereafter, are as follows:

Fiscal	Principal	Interest	Total
2026	$ 1,310	$ 3,660	$ 4,970
2027	2,280	12,485	14,765
2028	2,345	12,385	14,730
2029	2,440	12,281	14,721
2030	4,285	12,174	16,459
Thereafter	249,545	153,598	403,143
	$ 262,205	$ 206,583	$ 468,788

Interest expense on long-term debt obligations amounted to approximately $7.9 million and $8.1 million for the years ended June 30, 2025 and 2024, respectively.

NOTE 13 - STUDENT SERVICES REVENUE

The College has various revenue streams that revolve mainly around student enrollment and instruction. Revenue is generated mainly through tuition, housing and meals and various fees associated with enrollment in the College. Generally, enrollment and instructional services are billed when a course or term begins, and paid within 30 days of the bill date.

In the following tables, revenue is disaggregated by type of service provided:

For the Year Ended June 30, 2025:	Tuition and Fees	Housing	Meals	Health Services	Total
Student services revenue	$ 224,730	$ 30,790	$ 14,513	$ 4,356	$ 274,389
Less: financial aid allowance	(55,074)	(7,546)	(3,557)	(1,067)	(67,244)
Net student services revenue	$ 169,656	$ 23,244	$ 10,956	$ 3,289	$ 207,145

For the Year Ended June 30, 2024:	Tuition and Fees	Housing	Meals	Health Services	Total
Student services revenue	$ 207,615	$ 30,304	$ 13,879	$ 4,074	$ 255,872
Less: financial aid allowance	(49,705)	(7,255)	(3,323)	(975)	(61,258)
Net student services revenue	$ 157,910	$ 23,049	$ 10,556	$ 3,099	$ 194,614

The College has taken a portfolio approach in determining whether student aid should apply across tuition and fees, housing, and meals. The College awards student aid on a need-blind basis, factoring in the total cost of attendance including tuition, fees, room and board, and the students expected ability to contribute towards such charges. Accordingly, student aid has been applied against all student services revenues.

Deferred revenue for student services at June 30, 2025 and 2024 was $2.1 million and $1.1 million, respectively, and represents the College's performance obligation to transfer future enrollment and instructional services to students. For the years ended June 30, 2025 and 2024, the College recognized revenue of $1.0 million and $0.1 million, respectively, from amounts that were included in deferred revenues at the beginning of the years. The changes in deferred revenues were caused by normal timing differences between the satisfaction of performance obligations and customer payments.

(Dollars in thousands)

The College has elected, as a practical expedient, not to disclose additional information about unsatisfied performance obligations for contracts with customers that have an expected duration of one year or less.

NOTE 14 - PRE-COLLEGE AND RENTAL REVENUES

Pre-college and rental revenues are non-student revenue sources for the College generated primarily from the College's pre-college programs and the rental of its classrooms and residential buildings.

The following is a summary of revenues by category:

	2025	2024
Rental revenue	$ 4,374	$ 5,256
Pre-college program revenue	4,523	4,577
	$ 8,897	$ 9,833

Pre-college program and rental revenues are recognized over the terms of the related programs or rental agreements, respectively. The terms of the rental agreements range from one to 15 years. Management has elected the practical expedient permitted under ASC 606 not to disclose information about remaining performance obligations related to pre-college programs, as these contracts have original terms that are one year or less.

NOTE 15 - INTERCORPORATE AGREEMENT

An intercorporate agreement between the College and Columbia University provides for payment for the exchange of certain services between the two institutions. These services include cross-registration for students, college services, faculty exchange, athletics, and certain special services and support costs.

The statement of activities includes expenses in the amount of approximately $8.6 million and $15.6 million for the years ended June 30, 2025 and 2024, respectively, for services provided under the terms of the agreement.

The College’s intercorporate agreement terminated on June 30, 2024 and has been renewed through June 30, 2034. The expense relates to the annual base payment for noted services as well as additional payments related to students’ net points exchanged with Columbia based on cross registration.

(Dollars in thousands)

NOTE 16 - NET ASSETS

Net assets with donor restrictions are available for the following purposes at June 30, 2025 and 2024:

	2025	2024
Instruction, research, and library	$ 306,333	$ 280,547
Financial aid	257,951	241,781
Plant improvements	82,546	80,116
Gifts to be designated	5,484	4,207
	$ 652,314	$ 606,651

As of June 30, 2025 and 2024, net assets in perpetuity were approximately $288,834 and $268,956, respectively, which consisted of endowment corpus and pledges.

NOTE 17 - AVAILABLE RESOURCES AND LIQUIDITY

The College regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. The College has various sources of liquidity at its disposal, including cash and cash equivalents, marketable debt and equity securities, receivables, and one unsecured line of credit as of June 30, 2025.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the College considers all expenditures related to its ongoing activities of instruction, research and public service as well as the conduct of services undertaken to support those activities. Student notes receivables are not included in the analysis as principal and interest on these loans are used to solely to make new loans, and are therefore, not available to meet current operating needs.

In addition to the financial assets available to meet general expenditures over the next 12 months, the College anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources.

As of June 30, 2025 and 2024, the following tables show the total financial assets held by the College and the amounts of those financial assets that could readily be made available within one year of the date of the statement of financial position to meet general expenditures:

Financial Assets at Year End:	2025	2024
Cash and cash equivalents	$ 36,431	$ 45,732
Student accounts receivable, net	1,072	884
Student notes receivable, net	1,374	1,476
Grants and other receivables	8,345	8,019
Pledges receivable, net	14,428	21,315
Cash for capital purposes	31,080	57,383
Pledges receivable, net for capital projects	18,125	16,381
Investments	563,847	513,098
Funds held by bond trustee	72,341	26,163
Total	$ 747,043	$ 690,451

(Dollars in thousands)

Financial Assets and Liquidity Resources Available to Meet General Expenditures Over the Next 12 Months:	2025	2024
Financial assets:		
Cash and cash equivalents	$ 36,431	$ 45,732
Student accounts receivable, net	1,072	884
Grants and other receivables	8,345	8,019
Pledges receivable	5,228	7,323
Payout on donor-restricted endowment for use over the next 12 months	21,602	20,854
Payout on quasi-endowments for use over the next 12 months	2,731	2,668
Investments not encumbered by donor restrictions but require board approval	58,239	54,929
	133,648	140,409
Liquidity resources:		
Line of credit available	30,000	30,000
	163,648	170,409
Less: Financial assets restricted by donor with time or purpose restrictions	(51,915)	(58,522)
Financial resources available for general operations over next 12 months	$111,733	$ 111,887

In addition to these available financial assets, a significant portion of the College's annual expenditures will be funded by current year operating revenues including student services, net.

NOTE 18 - EXPENSES

Operating expenses are reported in the statement of activities by functional classification. The College's expenses by natural classification were as follows for the year ended June 30, 2025.

	2025									
	Instruction	Research	Public Service	Academic Administration	Student Services	Institutional Support	Operations and Maintenance	Auxiliary Enterprises	Total	2024 Summarized Totals
Salaries	$ 51,200	$ 1,524	$ 136	$ 14,744	$ 9,755	$ 22,703	$ 16,732	$ 6,001	$ 122,795	$ 120,288
Benefits	18,404	490	43	5,002	3,165	8,606	6,048	2,078	43,836	45,346
Total compensation	69,604	2,014	179	19,746	12,920	31,309	22,780	8,079	166,631	165,634
Direct facilities expenses	7,406	1,610	-	4,121	926	1,775	(35,794)	19,956	-	-
Depreciation and accretion	3,073	371	-	2,656	351	1,304	-	4,969	12,724	14,148
Interest	3,118	655	-	2,016	399	745	-	3,068	10,001	10,521
Utilities	-	-	-	-	-	-	5,248	-	5,248	6,856
Payment to Columbia University	8,637	-	-	-	-	-	-	-	8,637	15,616
Study abroad	4,474	-	-	122	-	-	-	-	4,596	4,158
Food services	-	-	-	-	-	-	-	14,728	14,728	14,659
Supplies, services and other	5,765	4,767	45	3,995	3,034	16,393	7,766	11,410	53,175	49,017
2025 Total	$ 102,077	$ 9,417	$ 224	$ 32,656	$ 17,630	$ 51,526	$ -	$ 62,210	$ 275,740	$ 280,609
2024 Total	$ 107,068	$ 9,231	$ 222	$ 30,855	$ 18,499	$ 54,226	$ -	$ 60,508	$ 280,609	

(Dollars in thousands)

NOTE 19 - COMMITMENTS AND CONTINGENCIES

The College is a defendant in various lawsuits. Management of the College is of the opinion that the ultimate resolution of these matters will not have a material adverse effect on the College's financial position.

The College receives significant federal and state grants which are subject to audit by federal agencies. Management is of the opinion that disallowances, if any, would not have a significant effect on the financial position or changes in net assets of the College.

At the end of fiscal year 2020, the College leased a building under a lease classified as the College's only finance lease.

The leased building will be amortized on a straight-line basis over 39 years. The interest rate related to the lease obligation is 4.2% and the maturity date is June 2058. Future minimum lease payments under the capital lease obligation at June 30, 2025 are as follows:

Year Ending June 30:		
2026	$	2,015
2027		2,085
2028		2,159
2029		2,236
2030		2,313
Thereafter		110,796
Total minimum lease payments		121,604
Less: amount representing interest		(70,589)
Finance lease liability at year end	$	51,015

Supplemental statement of financial position information related to financial lease at June 30, 2025 and 2024:

		2025		2024
Right-of-use asset	$	47,205	$	47,205
Accumulated amortization		(7,258)		(6,047)
	$	39,947	$	41,158

The College assesses contracts at inception to determine whether an arrangement includes a lease, which conveys the College's right to control the use of an identified asset for a period of time in exchange for consideration. The College has several non-cancellable operating leases for building space used for student housing and administration, and equipment, for which right-of-use ("ROU") assets and lease liabilities are recorded in the accompanying statement of financial position. The College measures its lease assets and liabilities using the risk-free rate of return selected based on the term lease. The College considered the likelihood of exercising renewal or termination terms in measuring the ROU assets and liabilities. The College has included renewal periods in its assessment of lease terms when provided for in the lease. The College's lease payments are based on fixed payments. There are no variable or short-term leases. The leases contain no termination options or residual value guarantee.

(Dollars in thousands)

Supplemental statement of financial position information related to operating leases at June 30, 2025 and 2024:

	2025	2024
ROU asset	$ 11,252	$ 2,522
Accumulated amortization	(4,108)	(882)
	$ 7,144	$ 1,640

In May 2024, the College executed a lease modification for student housing. The effects of this lease modification have been reported in ROU asset and lease liability totaled $5,763 and $5,848, as of June 30, 2025, respectively.

Year Ending June 30:	
2026	$ 3,596
2027	3,405
2028	301
2029	108
2030	-
Total lease obligation, gross	7,410
Less: amounts representing interest rates from 2.81% to 4.60%	(266)
Total lease liability	$ 7,144

	2025	2024
Weighted-average remaining lease term:	2.2 years	3.5 years
Weighted-average discount rate:	4.35%	3.16%

Rental expense for the years ended June 30, 2025 and 2024 totaled approximately $8.2 million and $7.2 million, respectively. During the current year, there were no new lease agreements.

The components of lease cost for the years ended June 30, 2025 and 2024 are as follows:

	2025	2024
Cash paid for amounts included in the measurement of lease liabilities		
Operating cash flows from operating leases	$ 3,511	$ 439
Operating cash flows from finance lease	1,947	1,881

(Dollars in thousands)

On February 3, 2023, the College entered into a rental agreement for shared space with Columbia University through June 30, 2027, which does not meet the definition of a lease under ASC 842. Future minimum lease payments under the obligation at June 30, 2025 are as follows:

Year Ending June 30:		
2026	$	2,679
2027		2,679
Total minimum payments	$	5,358

NOTE 20 - RELATED-PARTY TRANSACTIONS

Members of the College's Board of Trustees and senior management may, from time to time, be associated, either directly or indirectly, with companies doing business with the College. The College has a written conflict of interest policy that requires, among other things, that no member of the Board of Trustees may participate in any decision in which he or she has a material financial interest. Each Trustee and senior manager are required to certify compliance with the conflict of interest policy on an annual basis as well as disclose any potential related-party transactions to the Committee of Audits and Compliance. When such a relationship exists, the College requires that such transactions be conducted at arms' length, with terms that are fair and reasonable to and for the benefit of the College. For senior management, the College requires annual disclosure of significant financial interests in, or governance of employment or consulting relationships with, entities doing business with the College. When such relationships exist, measures are taken to appropriately manage the actual or perceived conflict in the best interest of the College. No related party transactions existed for fiscal years 2025 and 2024 that require disclosure.

NOTE 21 - SUBSEQUENT EVENTS

The College evaluated subsequent events after the statement of financial position date of June 30, 2025 through November 25, 2025, the date the financial statements were issued.