

Financial Statements Together with  
Report of Independent Certified Public Accountants

**BARNARD COLLEGE**

June 30, 2013 and 2012

# BARNARD COLLEGE

## TABLE OF CONTENTS

---

	<b>Page</b>
Report of Independent Certified Public Accountants	1 - 2
Financial Statements:	
Statement of Financial Position as of June 30, 2013, with summarized comparative totals for 2012	3
Statement of Activities for the year ended June 30, 2013, with summarized comparative totals for 2012	4
Statement of Cash Flows for the years ended June 30, 2013, with summarized comparative totals for 2012	5
Notes to Financial Statements	6 - 28

## REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Trustees of  
**Barnard College:**

### **Report on the financial statements**

We have audited the accompanying financial statements of Barnard College (the “College”), which comprise the statement of financial position as of June 30, 2013, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

### **Management’s responsibility for the financial statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors’ responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the College as of June 30, 2013, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

**Other matters**

**Report on 2012 summarized comparative information**

We have previously audited the College's 2012 financial statements (not presented herein), and we expressed an unmodified audit opinion on those audited financial statements in our report dated October 3, 2012. In our opinion, the accompanying summarized comparative information as of and for the year ended June 30, 2012 is consistent, in all material respects, with the audited financial statements from which it has been derived.

**Other reporting required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report, dated November 13, 2013, on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control over financial reporting and compliance.



New York, New York  
November 13, 2013

# BARNARD COLLEGE

## Statement of Financial Position

As of June 30, 2013, with summarized comparative totals for 2012  
(Dollars in thousands)

	<u>2013</u>	<u>2012</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 32,599	\$ 30,316
Student accounts receivable (net of allowance of \$13 and \$12)	99	74
Student notes receivable (net of allowance of \$392 and \$443) (Note 3)	3,038	3,329
Grants, bequests, and other receivables	2,730	2,638
Pledges receivable, net (Note 4)	17,456	12,540
Other assets	5,124	4,896
Investments (Notes 5 and 6)	250,205	221,120
Funds held by bond trustee (Notes 5 and 11)	4,267	6,096
Property, plant, and equipment, net (Note 7)	146,596	150,316
Total assets	<u>\$ 462,114</u>	<u>\$ 431,325</u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 12,271	\$ 14,285
Deferred revenues	4,234	4,404
Liability under split-interest agreements (Note 5)	4,564	3,898
Refundable government loan program	2,244	2,211
Postretirement benefit obligation (Note 10)	15,594	14,952
Asset retirement obligations (Note 8)	2,286	2,151
Obligation under derivative instrument (Notes 5 and 11)	177	487
Long-term obligations (Note 11)	84,767	92,710
Total liabilities	<u>126,137</u>	<u>135,098</u>
Commitments and contingencies (Notes 4, 9, 11, and 14)		
<b>NET ASSETS (Note 6)</b>		
Unrestricted	85,046	75,886
Temporarily restricted (Note 13)	117,556	98,403
Permanently restricted (Note 13)	133,375	121,938
Total net assets	<u>335,977</u>	<u>296,227</u>
Total liabilities and net assets	<u>\$ 462,114</u>	<u>\$ 431,325</u>

*The accompanying notes are an integral part of this financial statement.*

# BARNARD COLLEGE

## Statement of Activities

For the year ended June 30, 2013, with summarized comparative totals for 2012

(Dollars in thousands)

	2013			2012	
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Total
<b>OPERATING REVENUE</b>					
Tuition and fees	\$ 103,671	\$ -	\$ -	\$ 103,671	\$ 96,643
Less financial aid allowance	(30,558)	-	-	(30,558)	(29,463)
Net tuition and fees	73,113	-	-	73,113	67,180
State appropriations	171	-	-	171	182
Investment return appropriated for operations (Note 6)	1,597	8,354	-	9,951	9,148
Other investment income	71	139	-	210	278
Federal grants and contracts	3,167	-	-	3,167	4,158
State grants	782	-	-	782	663
Private gifts and grants	9,520	4,778	-	14,298	15,159
Auxiliary enterprises	33,442	-	-	33,442	30,901
Other sources	869	289	-	1,158	673
Net assets released from restrictions	12,621	(12,621)	-	-	-
Total operating revenue	135,353	939	-	136,292	128,342
<b>OPERATING EXPENSES</b>					
Instruction	51,775	-	-	51,775	51,513
Research	3,994	-	-	3,994	4,698
Public service	1,011	-	-	1,011	1,290
Academic administration	8,474	-	-	8,474	8,240
Student services	9,513	-	-	9,513	9,730
Institutional support	26,172	-	-	26,172	25,280
Auxiliary enterprises	31,744	-	-	31,744	31,629
Total operating expenses	132,683	-	-	132,683	132,380
Excess (deficiency) of operating revenue (under) over operating expenses	2,670	939	-	3,609	(4,038)
<b>NONOPERATING ACTIVITIES</b>					
Investment return in excess of amount appropriated for operations (Note 6)	3,017	17,322	-	20,339	(5,744)
Contributions for long-term purposes and split interest agreements	28	932	10,511	11,471	3,190
Contributions and grants for plant improvements	-	2,662	-	2,662	386
Net assets released from restrictions for plant improvements	2,875	(2,875)	-	-	-
Changes in value of split-interest agreements	-	315	402	717	(237)
Change in value of obligation under derivative instrument (Note 11)	310	-	-	310	374
Changes in donor designation	(382)	(142)	524	-	-
Postretirement benefit cost (benefit) other than net periodic benefit cost (Note 10)	642	-	-	642	(1,482)
Total nonoperating activities	6,490	18,214	11,437	36,141	(3,513)
Changes in net assets	9,160	19,153	11,437	39,750	(7,551)
Net assets - beginning of year	75,886	98,403	121,938	296,227	303,778
Net assets - end of year	\$ 85,046	\$ 117,556	\$ 133,375	\$ 335,977	\$ 296,227

The accompanying notes are an integral part of this financial statement.

# BARNARD COLLEGE

## Statement of Cash Flows

For the year ended June 30, 2013, with summarized comparative totals for 2012

(Dollars in thousands)

	<u>2013</u>	<u>2012</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Changes in net assets	\$ 39,750	\$ (7,551)
Adjustments to reconcile changes in net assets to net cash used in operating activities:		
Change in value of obligation under derivative instrument	(310)	(374)
Change in value of split-interest agreements	(717)	237
Contributions for long-term purposes and split interest agreements	(8,120)	(3,750)
Contributions and grants for plant improvements	(2,899)	(3,710)
Change in pledges receivable allowance and discount	15	99
Net appreciation in fair value of investments	(30,530)	(3,882)
Accretion of asset retirement obligations	135	126
Depreciation and amortization	7,014	6,991
Changes in operating assets and liabilities:		
Student accounts receivable	(25)	(7)
Grants, bequests, and other receivables	(92)	495
Pledges receivable	(4,530)	5,304
Other assets	(342)	(282)
Accounts payable and accrued expenses	(2,235)	2,029
Deferred revenues	(170)	833
Postretirement benefits obligation	642	2,390
Net cash used in operating activities	<u>(2,414)</u>	<u>(1,052)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investments	(58,476)	(38,447)
Proceeds from the sale of investments	59,921	45,171
Building renovations and purchase of equipment	(3,238)	(5,617)
Increase (decrease) in accounts payable for capital assets	221	(764)
Student loans granted	(163)	(319)
Student loans repaid	481	615
Net cash used (provided) by investing activities	<u>(1,254)</u>	<u>639</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Decrease in funds held by bond trustees	1,829	3,354
Payment of principal notes and bond payables	(7,885)	(8,780)
Increase (decrease) in refundable government loan program	6	(44)
Increase (decrease) in liability under split-interest agreements	982	(393)
Contributions for long-term purposes and split interest agreements	8,120	3,750
Contributions and grants for plant improvements	2,899	3,710
Net cash provided by financing activities	<u>5,951</u>	<u>1,597</u>
Net change in cash and cash equivalents	2,283	1,184
Cash and cash equivalents, beginning of year	<u>30,316</u>	<u>29,132</u>
Cash and cash equivalents, end of year	<u>\$ 32,599</u>	<u>\$ 30,316</u>
Supplemental disclosure of cash flow information:		
Cash paid during the year for interest	<u>\$ 3,643</u>	<u>\$ 3,864</u>

*The accompanying notes are an integral part of this financial statement.*

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
June 30, 2013 and 2012  
(Dollars in thousands)

---

**1. ORGANIZATION**

Barnard College (the “College”) is a not-for-profit independent liberal arts college for women. The College is exempt from federal income taxes under the provisions of Section 501(a) of the Internal Revenue Code as an organization described in Section 501(c)(3).

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (“US GAAP”). Net assets of the College and changes therein are classified and reported as follows:

*Unrestricted net assets* - Net assets that are not subject to donor-imposed stipulations.

*Temporarily restricted net assets* - Net assets subject to donor-imposed stipulations that will be met by actions of the College and/or the passage of time.

*Permanently restricted net assets* - Net assets subject to donor-imposed stipulations that they be maintained permanently by the College. Generally, the donors of these assets permit the College to use all or part of the income and gains on related investments for general or specific purposes.

Revenues are reported as increases in unrestricted net assets unless their use is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law. Expirations of temporary restrictions on net assets, that is, the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed, are reported as net assets released from restrictions.

**Contributions**

Contributions, including unconditional promises to give (pledges), are reported as revenues in the period received or pledged. Pledges, less an allowance for uncollectible amounts, are recorded as receivables at the net present value, determined using a credit-adjusted rate. Amortization of the discount is recorded as additional contribution revenue in accordance with the donor-imposed restrictions, if any. Restricted pledges are reported as additions to the appropriate restricted net assets class. Contributions of cash or other assets that must be used to acquire or construct long-lived assets are reported as temporarily restricted net assets until the assets are placed in service.

**Grants**

Revenue from federal and state grants is recognized to the extent that qualifying reimbursable expenses have been incurred over the terms of the respective agreements.



**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

**Cash and Cash Equivalents**

Cash and cash equivalents include highly liquid debt instruments with original maturities of 90 days or less other than those cash and cash equivalents held by external investment managers as part of their long-term investment strategies. Cash and cash equivalents are held by the College for operating and capital funding purposes.

**Concentrations of Credit Risk**

Cash, cash equivalents, and investments are exposed to interest rate, market, and credit risks. The College maintains its cash and cash equivalents in various bank deposit accounts that may exceed federally insured limits at times. To minimize risk, the College places its cash accounts with high credit quality financial institutions and the College's investment portfolio is diversified with several investment managers in a variety of asset classes. The College does not anticipate any losses in such accounts.

**Investments**

Investments in equity securities with readily determinable fair values and all investments in debt securities are reported at fair value based upon quoted market prices. Alternative investments are stated at estimated fair value based on the net asset value, as a practical expedient, reported by the investment managers or general partners. Net asset value may differ significantly from the values that would have been reported had a ready market for these investments existed. The College reviews and evaluates the values provided by the investment managers or general partners and has determined that the valuation methods and assumptions used in determining the fair value of the alternative investments are reasonable.

The College invests in various investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position.

All investment transactions are recorded on a trade-date basis.

**Tuition and Fees**

Tuition and fees revenue, net of financial aid, are recognized as revenues over the academic terms to which they relate.

**Student Accounts Receivable**

Student accounts receivable are reported at the estimated net realizable amount.

**Student Notes Receivable**

Student notes receivable are loans to students, which are made from the College's restricted loan funds and the Federal Perkins Loan Program. The notes are reported at their estimated net realizable value.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

**Property, Plant, and Equipment**

Property, plant, and equipment are stated at cost or, in the case of gifts, at fair value at the date of the gift. The College capitalizes property, plant and equipment of \$1,000 or above which have useful lives greater than one year. Depreciation and amortization are computed on the straight-line basis over the estimated useful lives of the assets as follows:

Buildings	60 years
Building improvements	20 to 30 years
Furniture, fixtures, and equipment	5 to 10 years

**Deferred Revenues**

Deferred revenues consist primarily of student tuition and fee payments that are received for academic periods subsequent to the fiscal year-end.

**Split-Interest Agreements**

The College is the beneficiary of trusts, annuities, and pooled income funds. The College's interest in these split-interest agreements is reported as a contribution in the year received and is calculated as the difference between the fair value of the assets contributed to the College and the estimated liability to the beneficiary. This liability is computed using actuarially determined rates and is adjusted annually. For the years ended June 30, 2013 and 2012, the discount rates used to value split-interest agreements ranged between 1.2% and 8.8% and 1.6% and 8.8%, respectively. The assets held by the College under these arrangements are recorded at fair value as determined by quoted market price and are included as a component of investments in the accompanying financial statements.

**Operating and Nonoperating Activities**

The statement of activities distinguishes between operating and nonoperating activities. Nonoperating activities consist of investment return in excess of or less than the amount appropriated for operations by the Board of Trustees, the change in value of split-interest agreements, contributions for long-term purposes, split interest agreements and plant improvements, postretirement benefit costs other than net periodic benefit cost, and nonrecurring items.

**Categories of Expense**

Expenses are reported in functional categories. Each category includes salaries and benefits, supplies, and other expenses, including operation and maintenance of physical plant, interest, and depreciation expense related to the function.

- a. Instruction - includes expenses for all activities that are part of the College's instruction program.
- b. Research - includes all expenses for governmental and privately sponsored research.
- c. Public Service - includes activities established to provide non-instructional services such as the Women's Center, and the New York State Science and Technology Entry Program (STEP).

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

- d. Academic Administration - includes expenses incurred to provide administrative support to the instructional program. This category includes the offices of the Provost, Library, and Media Services.
- e. Student Services - includes expenses incurred for the offices of Dean of the College, Admissions, Registrar, Financial Aid Administration, Career Development, Disability Services, and the New York State Higher Education Opportunity Program (HEOP). In addition, it includes expenses for student-related activities outside the context of the formal instructional program.
- f. Institutional Support - includes expenses for college-wide activities such as the offices of the President, Finance and Planning, Institutional Advancement, Administration, Administrative Computing, General Counsel, and Communications. Fundraising expenses totaled approximately \$5.4 million and \$4.9 million for the years ended June 30, 2013 and 2012, respectively.
- g. Auxiliary Enterprises - provides services to students for a fee. This category includes Housing, Dining Services, Health and Counseling Services, and the Summer and Precollege Programs.

**Allocation of Certain Expenses**

The College allocates operation and maintenance of plant, depreciation, and interest expense on outstanding long-term obligations in the statement of activities based upon campus square footage.

**Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates made in the preparation of the financial statements include the valuation of alternative investments and interest rate swap agreement at fair value, valuation of liability under split-interest agreements, valuation of property plant and equipment, asset retirement obligations, postretirement benefits obligation, and estimated net realizable value of receivables. Actual results could differ from those estimates.

**Accounting for Uncertainty in Income Taxes**

The College complies with the provisions of Accounting Standards Codification (“ASC”) 740-10. ASC 740-10 clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This section provides that the tax effects from an uncertain tax position can be recognized in the financial statements only if the position is “more-likely-than-not” to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The College is exempt from federal income taxation. Nevertheless, the College may be subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. The tax years ending June 30, 2010, 2011, 2012 and 2013 are still open to audit for both federal and state purposes. ASC 740-10 did not have a material impact on the College’s financial statements, as management determined that there are no uncertain tax positions within its financial statements.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

**Reclassification**

Certain prior period amounts have been reclassified in order to conform to the 2013 presentation. Such reclassifications did not change total assets, liabilities, revenues, expenses or changes in net assets as reflected in the 2012 financial statements.

**2012 Summarized Comparative Financial Information**

The accompanying financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the College's financial statements as of and for the year ended June 30, 2012, from which the summarized information was derived.

**Subsequent Events**

The College evaluated subsequent events after the statement of financial position date of June 30, 2013 through November 13, 2013, the date the financial statements were issued. The College is not aware of any additional subsequent events which would require recognition or disclosure in the accompanying financial statements other than as disclosed in Notes 11 and 14.

**Fair Value Hierarchy**

Fair value is defined in ASC 820-10 as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. ASC 820-10 establishes a fair value hierarchy, which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the College has the ability to access at the measurement date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.
- Level 2: Pricing inputs other than quoted prices in active market, which are either directly or indirectly observable as of the measurement date. The nature of these securities include investments for which quoted prices are available but traded less frequently and investments that are fair valued using other securities, the parameters of which can be directly observed. Also included in Level 2 are investments measured using a net asset value ("NAV") per share, or its equivalent, that may be redeemed at NAV at the statement of financial position date or in the near term, which the College has determined to be within 90 days.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

Level 3: Securities that have little to no pricing observability as of the measurement date. These securities are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation. Also included in Level 3 are investments measured using a NAV per share, or its equivalent, that can never be redeemed at NAV at the statement of financial position date or in the near term or for which redemption at NAV is uncertain due to lockup periods or other investment restrictions.

Investments classified as Levels 2 and 3 include shares or units in investment funds as opposed to direct interests in the funds' underlying holdings, which may be marketable. Because the net asset value reported by each fund is used as a practical expedient to estimate the fair value of the College's interest therein, its classification in Levels 2 or 3 is based on the College's ability to redeem its interest at or near the statement of financial position date. If the interest can be redeemed in the near term, the investment is classified in Level 2. The classification of investments in the fair value hierarchy is not necessarily an indication of the risks, liquidity, or degree of difficulty in estimating the fair value of each investment's underlying assets and liabilities. Refer to Note 5 for investments classified within the fair value hierarchy.

**3. STUDENT NOTES RECEIVABLE, NET**

The College makes uncollateralized loans to students based on financial need. Student loans are funded through a federal government loan program or institutional resources.

At June 30, 2013 and 2012, student notes receivable, net consisted of the following:

	<u>2013</u>	<u>2012</u>
Federal government program	\$ 1,889	\$ 2,143
Institutional programs	<u>1,541</u>	<u>1,629</u>
	<u>3,430</u>	<u>3,772</u>
Less: allowance for doubtful accounts		
Beginning of year	(443)	(558)
Allowance decrease	<u>51</u>	<u>115</u>
End of year	<u>(392)</u>	<u>(443)</u>
Student notes receivable, net	<u>\$ 3,038</u>	<u>\$ 3,329</u>

The College participates in the Perkins federal revolving loan program. The availability of funds for loans under the program is dependent on reimbursements to the pool from repayments on outstanding loans. Funds advanced by the Federal government of \$2.2 million at both June 30, 2013 and June 30, 2012 are ultimately refundable to the government and are classified as a liability in the statement of financial position. Outstanding loans cancelled under the program result in a reduction of funds available for loan and a decrease in the liability to the government. At June 30, 2013, the following amounts were past due under the student loan programs:

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
June 30, 2013 and 2012  
(Dollars in thousands)

---

	In default < 240 days (monthly installments) or 270 days (quarterly installments)	In default > 240 days (monthly installments) or 270 days (quarterly installments)	Total past due
2013	\$ 168	\$ 349	\$ 517
2012	\$ 122	\$ 427	\$ 549

Allowances for doubtful accounts are established based on prior collection experience and current economic factors which, in management's judgment could influence the ability of loan recipients to repay the amounts per the loan terms. Institutional loan balances are written off only when they are deemed to be permanently uncollectible.

**4. PLEDGES RECEIVABLE, NET**

Pledges receivable at June 30, 2013 and 2012 are as follows:

	<u>2013</u>	<u>2012</u>
Amounts expected to be collected in:		
One year or less	\$ 7,575	\$ 5,983
Two to five years	9,152	6,464
Greater than five years	<u>3,788</u>	<u>3,137</u>
	20,515	15,584
Less:		
Discount to present value (using rate of 0.15% - 5.13%)	(458)	(739)
Allowance for uncollectible pledges	<u>(2,601)</u>	<u>(2,305)</u>
Pledges receivable, net	<u>\$ 17,456</u>	<u>\$ 12,540</u>

As of June 30, 2013 and 2012, 49% and 54%, respectively, of gross pledges receivable were due from five donors.

**5. INVESTMENTS AND FAIR VALUE**

The College's investment objective is to invest its assets in a prudent manner in order to achieve a long-term rate of return sufficient to fund a portion of its spending and to increase investment value equal to or above inflation. The College uses a diversified investment approach incorporating multiple asset classes, strategies, and managers. The Committee on Investments of the College's Board of Trustees oversees the College's investments and authorizes investment decisions.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

In addition to equity and fixed income investments, the College may also hold shares or units in institutional funds and alternative investment funds involving hedged, private equity and real estate strategies. These investments are valued at net asset value. Hedged strategies involve funds whose managers have the authority to invest in various asset classes at their discretion, including the ability to invest long and short. Funds with hedged strategies generally hold securities or other financial instruments for which a ready market exists, and may include stocks, bonds, put or call options, swaps, currency hedges, and other instruments. Private equity funds generally employ buyout, venture capital, and debt-related strategies, often requiring the estimation of fair values by the fund managers in the absence of readily determinable market values. Real estate strategies involve funds whose managers invest primarily in commercial and residential real estate primarily located in the United States.

Investments are held in the following funds:

	<u>2013</u>	<u>2012</u>
Trust and pooled life income funds	\$ 9,495	\$ 7,604
Endowment and designated as endowment funds	<u>240,710</u>	<u>213,516</u>
Total	<u>\$ 250,205</u>	<u>\$ 221,120</u>

As of June 30, 2013 and 2012, the College had alternative investments of approximately \$225 million and \$196 million, respectively. Alternative investments include private equity partnerships, hedge funds, venture capital funds, and derivatives. Underlying securities owned by the alternative investments include certain publicly traded securities that have readily available market values and other investments that are not readily marketable. The agreements underlying participation in those investments may limit the College's ability to liquidate its interests in such investments for a period of time.

At June 30, 2013 and 2012, the College's remaining outstanding commitments to private equity and real estate partnerships/funds approximated \$36 million and \$34 million, respectively. The private equity partnerships have 1 to 4 year terms remaining. As of June 30, 2013 and 2012, the average remaining life of the private equity partnerships is approximately 3 years.

At June 30, 2013 and 2012, the College had one hedge fund of approximately \$7.0 million and \$7.1 million, respectively, which was restricted from redemption for lockup periods. This investment allows for early redemption for specified fees and requires 90 days notice of redemption. At June 30, 2013, the expirations of redemption lockup periods are summarized in the table below:

<u>Fiscal year</u>	<u>Amount</u>
Less than one year	\$ 2,345
Between one and three years	<u>4,690</u>
Total	<u>\$ 7,035</u>

The College uses the NAV per share for purposes of reporting the fair value of all its underlying investments which: (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

The following tables present the College's fair value hierarchy for those assets and liabilities measured at fair value at June 30, 2013:

	<u>Fair Value</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Redemption or Liquidation</u>	<u>Days Notice</u>
Financial assets:						
Investments:						
Cash and cash equivalents	\$ 4,747	\$ 4,747	\$ -	\$ -	Daily	Daily
Domestic equity funds:						
Small cap	685	304	381	-	Daily/Monthly	0-30
Mid cap	191	191	-	-	Daily	Daily
Large cap	5,913	4,462	1,451	-	Daily	Daily
	<u>6,789</u>	<u>4,957</u>	<u>1,832</u>	<u>-</u>		
International equity funds:						
International equities	3,342	2,800	542	-	Daily	Daily
	<u>3,342</u>	<u>2,800</u>	<u>542</u>	<u>-</u>		
Fixed income:						
U.S. Treasuries	6,100	6,100	-	-	Daily	Daily
Other	3,453	-	3,453	-	Monthly	30
	<u>9,553</u>	<u>6,100</u>	<u>3,453</u>	<u>-</u>		
Hedge funds:						
Credit/event driven	14,485	-	-	14,485	Annual	180
Equity long/short	88,071	-	88,071	-	Monthly/Quarterly	10 to 120
Fixed income strategies	7,035	-	-	7,035	Subject to lockup	90
Multistrategy	48,470	-	48,470	-	Quarterly	90
	<u>158,061</u>	<u>-</u>	<u>136,541</u>	<u>21,520</u>		
Other types:						
Private equity	64,637	-	-	64,637	Illiquid	Illiquid
Real estate	3,076	-	-	3,076	Illiquid	Illiquid
	<u>67,713</u>	<u>-</u>	<u>-</u>	<u>67,713</u>		
Total investments	250,205	18,604	142,368	89,233		
Other assets:						
Funds held by bond trustee	4,267	4,267	-	-		
Trusts and other split-interest agreements held by others	3,505	-	-	3,505		
	<u>7,772</u>	<u>4,267</u>	<u>-</u>	<u>3,505</u>		
Total assets	\$ <u>257,977</u>	\$ <u>22,871</u>	\$ <u>142,368</u>	\$ <u>92,738</u>		
Liabilities:						
Obligation under derivative instrument	\$ 177	\$ -	\$ 177	\$ -		
Liabilities under split-interest agreements	4,564	-	-	4,564		
	<u>4,741</u>	<u>-</u>	<u>177</u>	<u>4,564</u>		
Total liabilities	\$ <u>4,741</u>	\$ <u>-</u>	\$ <u>177</u>	\$ <u>4,564</u>		



**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

The following tables present the College's fair value hierarchy for those assets and liabilities measured at fair value at June 30, 2012:

	<b>Fair value</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Redemption or liquidation</b>	<b>Days notice</b>
<b>Financial assets:</b>						
<b>Investments:</b>						
Cash and cash equivalents	\$ 13,705	\$ 13,705	\$ -	\$ -	Daily	Daily
<b>Domestic equity funds:</b>						
Small cap	534	188	346	-	Daily/Monthly	0-30
Mid cap	104	104	-	-	Daily	Daily
Large cap	2,922	1,575	1,347	-	Daily	Daily
	<u>3,560</u>	<u>1,867</u>	<u>1,693</u>	<u>-</u>		
<b>International equity funds:</b>						
International equities	879	374	505	-	Daily	Daily
	<u>879</u>	<u>374</u>	<u>505</u>	<u>-</u>		
<b>Fixed income:</b>						
U.S. Treasuries	4,088	4,088	-	-	Daily	Daily
Other	2,876	-	2,876	-	Monthly	30
	<u>6,964</u>	<u>4,088</u>	<u>2,876</u>	<u>-</u>		
<b>Hedge funds:</b>						
Credit/event driven	12,670	-	-	12,670	Annual	180
Equity long/short	70,928	-	70,928	-	Monthly/Quarterly	10 to 120
Fixed income strategies	7,140	-	-	7,140	Subject to lockup	90
Multistrategy	40,038	-	40,038	-	Quarterly	90
	<u>130,776</u>	<u>-</u>	<u>110,966</u>	<u>19,810</u>		
<b>Other types:</b>						
Private equity	61,724	-	-	61,724	Illiquid	Illiquid
Real estate	3,512	-	-	3,512	Illiquid	Illiquid
	<u>65,236</u>	<u>-</u>	<u>-</u>	<u>65,236</u>		
Total investments	221,120	20,034	116,040	85,046		
<b>Other assets:</b>						
Funds held by bond trustee	6,096	6,096	-	-		
Trusts and other split-interest agreements held by others	2,931	-	-	2,931		
Total assets	<u>\$ 230,147</u>	<u>\$ 26,130</u>	<u>\$ 116,040</u>	<u>\$ 87,977</u>		
<b>Liabilities:</b>						
Obligation under derivative instrument	\$ 487	\$ -	\$ 487	\$ -		
Liabilities under split-interest agreements	3,898	-	-	3,898		
Total liabilities	<u>\$ 4,385</u>	<u>\$ -</u>	<u>\$ 487</u>	<u>\$ 3,898</u>		

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
June 30, 2013 and 2012  
(Dollars in thousands)

---

The following tables present the College's activities for the years ended June 30, 2013 and 2012, respectively, for assets and liabilities classified in Level 3:

**Investments:**

	<u>Hedge Funds</u>	<u>Private Equity</u>	<u>Real Estate</u>	<u>Total</u>
<b>Beginning balance at July 1, 2012</b>	\$ 19,810	\$ 61,724	\$ 3,512	\$ 85,046
Acquisitions	-	10,504	-	10,504
Dispositions	-	(11,739)	(506)	(12,245)
Net appreciation	1,710	4,148	70	5,928
<b>Ending balance at June 30, 2013</b>	<u>\$ 21,520</u>	<u>\$ 64,637</u>	<u>\$ 3,076</u>	<u>\$ 89,233</u>

	<u>Hedge Funds</u>	<u>Private Equity</u>	<u>Real Estate</u>	<u>Total</u>
<b>Beginning balance at July 1, 2011</b>	\$ 24,379	\$ 57,441	\$ 4,056	\$ 85,876
Acquisitions	-	7,141	66	7,207
Dispositions	(5,549)	(4,574)	(1,191)	(11,314)
Net appreciation	980	1,716	581	3,277
<b>Ending balance at June 30, 2012</b>	<u>\$ 19,810</u>	<u>\$ 61,724</u>	<u>\$ 3,512</u>	<u>\$ 85,046</u>

**Liabilities under Split Interest Agreements:**

	<u>2013</u>	<u>2012</u>
<b>Beginning Balance</b>	\$ 3,898	\$ 4,277
New split-interest agreements	853	98
Payments to beneficiaries	(452)	(324)
Terminated split-interest agreements	(76)	(318)
Change in fair value	341	165
<b>Ending Balance</b>	<u>\$ 4,564</u>	<u>\$ 3,898</u>

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
June 30, 2013 and 2012  
(Dollars in thousands)

**Trusts and Other Split-interest Agreements Held by Others:**

The College is the beneficiary of other split-interest agreements that are held and administered by others. When the College is not the trustee, the beneficial interest in the trust is recorded at the fair value of the assets at the statement of financial position date less the present value of estimated future payments expected to be made to donors and/or other beneficiaries. These assets are included in pledges receivable in the accompanying statement of financial position.

	<u>2013</u>	<u>2012</u>
<b>Beginning Balance</b>	\$ 2,931	\$ 2,989
Payments	(25)	(25)
Contributions	125	-
Change in fair value	474	(33)
<b>Ending Balance</b>	<u>\$ 3,505</u>	<u>\$ 2,931</u>

At June 30, 2013 and 2012, the carrying values of the College's cash and cash equivalents, receivables, and accounts payable and accrued expenses approximated their fair values. A reasonable estimate of the fair value of loans to students under government loan programs cannot be made because loans are not saleable and can only be assigned to the U.S. government or its designees.

At June 30, 2013 and 2012, investments valued at NAV and classified as Level 3 investments are as follows:

<u>2013</u>							
<u>Category</u>	<u>Significant Investment Strategy</u>	<u>NAV in Funds</u>	<u># of Funds</u>	<u>Life of Funds</u>	<u>Amount of Unfunded Commitments</u>	<u>Redemption Terms</u>	<u>Redemption Restrictions</u>
Hedge funds	Credit/Event Driven	\$ 14,485	1	N/A	\$ -	Annual, 180 days notice	N/A
Hedge funds	Fixed Income Strategy	7,035	1	N/A	-	90 days notice	Yes
Other	Private Equity	64,637	12	Up to 3/31/17	34,766	Illiquid	N/A
Other	Real Estate	3,076	3	Up to 12/31/16	1,597	Illiquid	N/A
	Total	<u>\$ 89,233</u>	<u>17</u>		<u>\$ 36,363</u>		

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

2012							
Category	Significant Investment Strategy	NAV in Funds	# of Funds	Life of Funds	Amount of Unfunded Commitments	Redemption Terms	Redemption Restrictions
Hedge funds	Credit/Event Driven	\$ 12,670	1	N/A	\$ -	Annual, 180 days notice	N/A
Hedge funds	Fixed Income Strategy	7,140	1	N/A	-	90 days notice	Yes
Other	Private Equity	61,724	12	Up to 3/31/17	32,422	Illiquid	N/A
Other	Real Estate	<u>3,512</u>	<u>3</u>	Up to 12/31/16	<u>1,597</u>	Illiquid	N/A
	Total	<u>\$ 85,046</u>	<u>17</u>		<u>\$ 34,019</u>		

**6. ENDOWMENT FUNDS**

The College's endowment consists of approximately 800 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the College to function as endowments (quasi-endowments).

The College manages the endowment to maximize annualized returns, net of all costs over rolling 10-year periods while adhering to stated risk parameters that seek to avoid 25% peak-to-trough declines in the inflation adjusted endowment unit value. Asset allocation parameters are established for investments with lock-up periods. The strategy allows for a significant allocation to equity-oriented investments offering long-term capital appreciation, diversified across asset classes and managers. The College compares the performance of its investments against several benchmarks.

The College has established an endowment spending policy for spending from the endowment for current operations in a manner that maintains the purchasing power of the endowment. The policy's goal is to achieve an average 5% spending rate over time. Annual spending from the endowment is set at 5% of the rolling three-year average of the endowment's market value as of December 31 of the previous year and is approved annually by the Board of Trustees. The College has a total return policy of utilizing its endowment resources. To the extent that the total return requirement for the current year is not achieved by income from investments, the College utilizes prior year's cumulative appreciation of its pooled investment funds.

On September 17, 2010, New York State enacted its version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA), referred to as "NYPMIFA," which imposes guidelines on the management and investment of endowment funds. The Board of Trustees of the College has interpreted NYPMIFA as allowing the College to appropriate for expenditure or accumulate so much of an endowment fund as the College determines is prudent for the uses, benefits, purposes, and duration for which the endowment fund is established, subject to the intent of the donor as expressed in the gift instrument. Unless stated otherwise in the gift instrument, the assets in an endowment fund shall be donor-restricted assets until appropriated for expenditure by the Board of Trustees. The College classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment; (b) the original value of subsequent gifts donated to the permanent endowment; and (c) accumulations of income to the permanent endowment made in accordance with the direction of the applicable donor gift instruments. Accounting

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

guidance associated with the enactment of NYPMIFA as set forth in ASC Topic 958-205-45, *Classification of Donor-Restricted Endowment Funds Subject to UPMIFA*, requires the portion of a donor-restricted endowment fund that is not classified as permanently restricted to be classified as temporarily restricted net assets until appropriated for expenditure in a manner consistent with the standard of prudence prescribed by NYPMIFA. In accordance with NYPMIFA, the Board of Trustees considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purpose of the College and the donor-restricted endowment fund
- General economic conditions
- The possible effects of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the College
- The investment policies of the College
- Where appropriate, alternatives to spending from donor-restricted endowment funds and the possible effects on the College

The College has outsourced its investment office. This outsourced investment office has established limited partnership vehicles to assist in the management of its clients' accounts. These limited partnership investments managed by the outsourced investment office represented 82% and 78% of the College's endowment investments at June 30, 2013 and 2012, respectively.

Endowment and quasi-endowment funds consisted of the following at June 30, 2013 and 2012, excluding perpetual trusts and pledges of approximately \$7.5 million and \$2.7 million, respectively:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
<b>Fiscal year 2013:</b>				
Donor restricted	\$ -	\$ 79,017	\$ 125,918	\$ 204,935
Board designated	<u>35,775</u>	<u>-</u>	<u>-</u>	<u>35,775</u>
Total	<u>\$ 35,775</u>	<u>\$ 79,017</u>	<u>\$ 125,918</u>	<u>\$ 240,710</u>
	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
<b>Fiscal year 2012:</b>				
Donor restricted	\$ -	\$ 61,696	\$ 119,228	\$ 180,924
Board designated	<u>32,592</u>	<u>-</u>	<u>-</u>	<u>32,592</u>
Total	<u>\$ 32,592</u>	<u>\$ 61,696</u>	<u>\$ 119,228</u>	<u>\$ 213,516</u>

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

Changes in the endowment funds for the fiscal year ended June 30, 2013 and 2012 were as follows:

	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	<b>Total</b>
<b>Balance at June 30, 2012</b>	\$ 32,592	\$ 61,696	\$ 119,228	\$ 213,516
Interest and dividends, net	(210)	(31)	-	(241)
Net appreciation in fair value	4,825	25,706	-	30,531
Contributions	165	-	6,690	6,855
Distributions	(1,597)	(8,354)	-	(9,951)
<b>Balance at June 30, 2013</b>	<u>\$ 35,775</u>	<u>\$ 79,017</u>	<u>\$ 125,918</u>	<u>\$ 240,710</u>

  

	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	<b>Total</b>
<b>Balance at June 30, 2011</b>	\$ 32,962	\$ 66,531	\$ 115,996	\$ 215,489
Interest and dividends, net	(75)	(403)	-	(478)
Net appreciation in fair value	622	3,260	-	3,882
Contributions	539	-	3,232	3,771
Distributions	(1,456)	(7,692)	-	(9,148)
<b>Balance at June 30, 2012</b>	<u>\$ 32,592</u>	<u>\$ 61,696</u>	<u>\$ 119,228</u>	<u>\$ 213,516</u>

For the year ended June 30, 2013 and 2012, investment expenses of approximately \$1.4 million and \$1.3 million, respectively, were netted against interest and dividends.

**7. PROPERTY, PLANT, AND EQUIPMENT, NET**

Property, plant, and equipment, net consisted of the following at June 30, 2013 and 2012:

	<b>2013</b>	<b>2012</b>
Land	\$ 1,234	\$ 1,234
Buildings and building improvements	255,278	252,132
Furniture, fixtures, and equipment	29,661	31,907
Construction in progress	331	398
	<u>286,504</u>	<u>285,671</u>
Less accumulated depreciation	(139,908)	(135,355)
Total	<u>\$ 146,596</u>	<u>\$ 150,316</u>

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

Depreciation expense was \$6.9 million for both the years ended June 30, 2013 and 2012, respectively.

**8. ASSET RETIREMENT OBLIGATIONS**

The College accrues for costs related to legal obligations to perform certain activities in connection with the retirement, disposal, or abandonment of assets. The College has identified asbestos abatement and lead paint exposure as conditional asset retirement obligations. Asbestos and lead paint abatement costs are estimated using a per-square-foot estimate.

Using a discount rate of 6.25%, the present value of the initial obligation amounted to \$1.4 million. As of June 30, 2013 and 2012, the obligation amounted to approximately \$2.3 million and \$2.2 million, respectively.

**9. RETIREMENT PLANS**

Most full-time employees of the College are covered under two defined contribution pension plans established with Teachers Insurance and Annuity Association and Fidelity Investments. The College's contributions to the pension plans are based on specified percentages, ranging from 8% to 15%, of each employee's annual salary. Total pension expense for the year ended June 30, 2013 and 2012 was \$6.3 million, respectively.

For the period of May 1, 2012 to June 29, 2012, the College offered a Voluntary Retirement Incentive Program ("VRIP") to full-time administrative and confidential employees who, as of December 31, 2012 would have reached age 62 with ten years of continuous service, or whose age and years of service equaled 75. Sixteen employees entered into VRIP agreements with the College as of June 29, 2012. As a result, the College recorded an accrual of \$714 thousand to capture the salaries and benefits owed to those employees on the noted VRIP agreements. The VRIP payout occurred in Fiscal 2013.

**10. POSTRETIREMENT MEDICAL PLANS**

In addition to providing pension benefits, the College sponsors unfunded defined benefit postretirement medical plans. For nonunion employees to be eligible for the medical benefits, the employee must be at least 62 years old with at least 10 years of continuous service immediately prior to retirement or a total of age and years of service equal to 80 with a minimum of 15 years of service. To be eligible, union employees must be 62 years old and employed by the College for at least 10 years.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

The following tables identify the accumulated postretirement medical benefit obligation, the postretirement benefit obligation recognized in the accompanying statement of financial position, the net periodic postretirement medical benefit cost recognized in the accompanying statement of activities, and the related assumptions.

	<u>2013</u>	<u>2012</u>
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 14,952	\$ 12,562
Service cost	625	462
Interest cost	701	672
Plan participants' contributions	24	36
Actuarial (gain)/loss	(243)	1,712
Benefits paid	<u>(465)</u>	<u>(492)</u>
Postretirement benefit obligation at end of year	<u>\$ 15,594</u>	<u>\$ 14,952</u>
Change in plan assets:		
Fair value of plan assets, beginning of year	\$ -	\$ -
Employer contributions	441	456
Plan participants' contributions	24	36
Benefits paid	<u>(465)</u>	<u>(492)</u>
Fair value of plan assets, end of year	<u>\$ -</u>	<u>\$ -</u>

Net periodic benefit cost reported as operating expense for the years ended June 30, 2013 and 2012 included the following components:

	<u>2013</u>	<u>2012</u>
Service cost	\$ 625	\$ 462
Interest cost	701	672
Amortization of prior service credit	(47)	(46)
Recognized actuarial loss	<u>447</u>	<u>276</u>
Net periodic postretirement medical benefit cost	<u>\$ 1,726</u>	<u>\$ 1,364</u>



**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

Postretirement benefit cost other than net periodic benefit cost for the years ended June 30, 2013 and 2012 is as follows:

	<u>2013</u>	<u>2012</u>
Net (gain)/loss for the year	\$ (242)	\$ 1,712
Amortization of loss	(447)	(276)
Amortization of prior service cost	47	46
	<u>\$ (642)</u>	<u>\$ 1,482</u>
Weighted average discount rate used to determine benefit obligations at June 30,	5.00%	4.50%
Weighted average discount rate used to determine net periodic benefit cost for the fiscal year ended June 30,	4.50%	5.25%
	<u>(Union/ Nonunion)</u>	<u>(Union/ Nonunion)</u>
Assumed healthcare cost trend rates:		
Healthcare cost trend rate	7.0%/7.0%	7.5%/7.5%
Healthcare cost trend assumed to decline	4.5%/4.5%	4.5%/4.5%
Ultimate trend rate achieved	2030	2030

The effect of a 1% change in trend rates on total service, interest cost, and the postretirement benefit obligation is as follows:

	<u>1% Increase</u>	<u>1% Decrease</u>
Effect on total service and interest cost component	\$ 150	\$ (123)
Effect on postretirement benefit obligation	1,372	(1,140)

The items not yet recognized as a component of net periodic benefit cost are as follows:

	<u>2013</u>	<u>2012</u>
Net actuarial loss	\$ 4,398	\$ 5,087
Prior service credit	(68)	(115)
Total	<u>\$ 4,330</u>	<u>\$ 4,972</u>

The estimated amount that will be amortized into net periodic postretirement medical benefit cost in Fiscal 2014 is \$0.2 million.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

The recently approved healthcare reform law could have significant accounting consequences for entities in diverse industries. Specifically, there are several provisions in the new law that might affect the College's measurement of its postretirement health benefit obligation. There are certain provisions (if applicable) that are generally expected to either increase or reduce an employer's obligations. It is very difficult at this stage to measure the impact of some of these provisions on the College's obligations. The College will continue to monitor developments, interpretations, and guidance relating to the law and incorporate relevant changes and plan design revisions to future measurements.

The College makes contributions to the postretirement medical plans equal to the benefits paid on a pay-as-you-go basis. For faculty and administrators, the contributions are deposited into a health savings account on behalf of the retiree. For the years ending June 30, 2014 through June 30, 2023, the College expects to make contributions to and benefit payments from the plans, net of Medicare subsidy, as follows:

2014	\$	574
2015		657
2016		719
2017		801
2018		848
2019 through 2023		5,333

**11. LONG-TERM OBLIGATIONS**

Long-term obligations consist of the following:

	<u>2013</u>	<u>2012</u>
Dormitory Authority of the State of New York, Barnard College Insured Revenue Bonds, Series 2007A. Interest at 4.00% to 5.00%, due serially to 2037	\$ 42,220	\$ 43,865
Dormitory Authority of the State of New York, Barnard College Revenue Bonds, Series 2008. Interest at variable rates due serially to 2037	15,885	21,465
Dormitory Authority of the State of New York, Barnard College Insured Revenue Bonds, Series 2004. Interest at 2.00% to 4.75%, due serially to 2035	<u>25,275</u>	<u>25,935</u>
Total	83,380	91,265
Add: unamortized bond premium	1,411	1,470
Less: unamortized bond discount	<u>(24)</u>	<u>(25)</u>
Total long-term obligations	<u>\$ 84,767</u>	<u>\$ 92,710</u>

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

On July 11, 2007, the College entered into a loan agreement with the Dormitory Authority of the State of New York to issue \$48.42 million in Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 2007A (“DASNY 2007A Bonds”). The loan is a general and unsecured obligation of the College. The DASNY 2007A Bonds were issued to refund and defease the \$23.715 million Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 1996 (“DASNY 1996 Bonds”), to pay for a portion of the costs of the construction of a new approximately 100,000 square foot multipurpose facility, and to pay for other campus-wide renovations and maintenance projects (the “Diana Center and other projects”). The DASNY 2007A Bonds were issued at fixed interest rates of 4.00% to 5.00% and are due serially to 2037. In accordance with the provisions of the loan agreement, the College is required to deposit construction and reserve funds with a trustee. These funds with a fair value of \$2.5 million and \$2.7 million were held in cash and U.S. government securities and are included in funds held by bond trustee in the accompanying statement of financial position at June 30, 2013 and 2012, respectively.

On July 11, 2007, the College also entered into a separate loan agreement with the Dormitory Authority of the State of New York to issue \$32.6 million in Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 2007B (“DASNY 2007B Bonds”) to pay for a portion of the costs of the construction of the Diana Center and other projects. The loan was a general and unsecured obligation of the College. The DASNY 2007B Bonds were insured variable rate bonds. On April 30, 2008, due to the downgrading of the bond insurer, the College elected to enter into a loan agreement with the Dormitory Authority of the State of New York to issue \$28.0 million in Dormitory Authority of the State of New York Barnard College Revenue Bonds, Series 2008 (“DASNY 2008 Bonds”). Proceeds from the DASNY 2008 Bonds along with approximately \$5.5 million from the College were used to refund and defease the outstanding DASNY 2007B Bonds. The DASNY 2008 Bonds are a general and unsecured obligation of the College. The DASNY 2008 Bonds were originally secured by a \$28.4 million irrevocable direct pay letter of credit with RBS Citizens, N.A., which was scheduled to expire on April 23, 2011. On October 1, 2009, the College entered into a Bond Purchase and Continuing Covenants Agreement (Purchase Agreement) with RBS Citizens, N.A., whereby RBS Citizens, N.A. purchased the \$27.5 million outstanding DASNY 2008 Bonds. In addition, the letter of credit provided by RBS Citizens, N.A. was canceled. Under the terms of the Purchase Agreement, the interest payments are now based on a combination of weekly LIBORs and a fixed fee from RBS Citizens, N.A. The average interest rate on the DASNY 2008 Bonds was approximately 2% in Fiscal 2013 and Fiscal 2012. In accordance with the provisions of the loan agreement, the College is required to deposit construction and reserve funds with a trustee. These funds with a fair value of \$.6 million and \$2.1 million were held in cash and U.S. government securities and are included in funds held by bond trustee in the accompanying statement of financial position at June 30, 2013 and 2012, respectively.

In September 2007, the College entered into a seven-year interest rate swap agreement on the notional amount of \$32.6 million, the outstanding amount of the DASNY 2007B Bonds, to effectively fix the rate at 3.55%. As a result of the refunding of the DASNY 2007B Bonds, the swap agreement was modified to the notional amount of \$28.0 million, the outstanding amount of the DASNY 2008 Bonds at that time. At June 30, 2013 and 2012, the fair value of the swap agreement, which is based upon the value provided by a third-party financial institution, was a liability of approximately \$0.2 million and \$0.5 million, and is reported as an obligation under derivative instrument on the accompanying statement of financial position at June 30, 2013 and 2012, respectively. The College has evaluated the valuation methodologies used to develop the fair values in order to determine whether such valuations are representative of an exit price. The College

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

considered both its credit risk and counterparty credit risk in determining fair value and appropriate adjustments.

In February 2004, the College entered into a loan agreement with the Dormitory Authority of the State of New York to issue \$28.9 million in Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 2004. The loan agreement is a general and unsecured obligation of the College. In accordance with the provisions of the loan agreement, the College is required to deposit construction and reserve funds with a trustee. At June 30, 2013, these funds had a fair value of \$1.2 million and were held in cash and U.S. government securities and are included in funds held by bond trustee in the accompanying statement of financial position. At June 30, 2012, these funds had a fair value of \$1.2 million and were held in cash and were included in funds held by bond trustee in the accompanying statements of financial position.

The College capitalized bond issuance costs incurred in support of certain capital improvement projects. The College is amortizing the deferred issuance costs over the life of the bonds. Amortization expense for the year ended June 30, 2013 and 2012 was \$114 thousand, respectively.

Projected debt service payments on the long-term obligations as of June 30, 2013, for five years subsequent to June 30, 2013 and thereafter, are as follows:

<b>Fiscal</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2014	\$ 2,710	\$ 3,813	\$ 6,523
2015	2,835	3,692	6,527
2016	2,965	3,566	6,531
2017	3,100	3,432	6,532
2018	3,240	3,290	6,530
Thereafter	68,530	29,462	97,992
	<u>\$ 83,380</u>	<u>\$ 47,255</u>	<u>\$ 130,635</u>

Interest payments included in the above chart for the DASNY 2008 Bonds were calculated on the basis of an assumed interest rate of 4% per annum.

Interest expense for the years ended June 30, 2013 and 2012 amounted to approximately \$3.6 million and \$3.8 million, respectively.

The estimated fair value of the College's outstanding bonds at June 30, 2013 and 2012 was approximately \$85.7 million and \$95.2 million, respectively.

In September 2013, the College made an additional principal payment of \$5.0 million on the DASNY 2008 Bonds.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

**12. INTERCORPORATE AGREEMENT**

An intercorporate agreement between the College and Columbia University provides for payment for the exchange of certain services between the two institutions. These services include cross-registration for students, College services, faculty exchange, athletics, and certain special services and support costs.

The statement of activities includes expenses in the amount of approximately \$5.2 million and \$5.0 million for the year ended June 30, 2013 and 2012, respectively, for services provided under the terms of the agreement.

**13. NET ASSETS**

Temporarily restricted net assets are available for the following purposes at June 30, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Instruction, research, and library	\$ 62,239	\$ 51,938
Financial aid	47,798	38,112
Plant improvements	3,173	3,383
Gifts to be designated	4,346	4,970
	<u>\$ 117,556</u>	<u>\$ 98,403</u>

Permanently restricted net assets are as follows at June 30, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Investments to be held in perpetuity, the earning from which are expendable to support:		
Financial aid	\$ 69,989	\$ 66,646
Instructional and other programs	63,386	55,292
	<u>\$ 133,375</u>	<u>\$ 121,938</u>

**14. COMMITMENTS AND CONTINGENCIES**

The College is a defendant in various lawsuits. Management of the College is of the opinion that the ultimate resolution of these matters will not have a material adverse effect on the College's financial position.

The College receives significant federal grants which are subject to audit by federal agencies. Management is of the opinion that disallowances, if any, would not have a significant effect on the financial position or changes in net assets of the College.

**BARNARD COLLEGE**  
**Notes to Financial Statements**  
**June 30, 2013 and 2012**  
**(Dollars in thousands)**

---

As of June 30, 2013, the College had a credit facility for \$5.0 million with RBS Citizens, with no outstanding borrowing. This line of credit expired on August 9, 2013. Subsequent to June 30, 2013, the line of credit was renewed for an additional year.

The College has entered into certain noncancellable operating lease agreements and an employment agreement. The commitments under such agreements provide for minimum annual payments as follows:

**Year ending June 30:**

2014	\$	2,372
2015		2,363
2016		2,320
2017		2,360
2018		2,409
	\$	<u>11,824</u>

Rental expense for the years ended June 30, 2013 and 2012 totaled approximately \$1.8 million and \$1.2 million, respectively.