



BARNARD COLLEGE

Financial Statements and Supplementary
Information on Federal Awards Programs

June 30, 2009

(With Independent Auditors' Report and
Reports on Internal Control and Compliance Thereon)

BARNARD COLLEGE

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KPMG LLP
345 Park Avenue
New York, NY 10154

Independent Auditors' Report

The Board of Trustees
Barnard College:

We have audited the accompanying balance sheet of Barnard College (the College) as of June 30, 2009, and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audit. The prior year's summarized comparative information has been derived from the College's 2008 financial statements, and in our report dated October 27, 2008, we expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Barnard College as of June 30, 2009, and the changes in its net assets and its cash flows for the year then ended in conformity with U.S. generally accepted accounting principles.

As discussed in note 2 to the financial statements, effective July 1, 2008, the College adopted Statement of Financial Accounting Standards (SFAS) No. 157, *Fair Value Measurements*, and in connection with the adoption of SFAS No. 157, elected to early adopt the measurement provisions of Accounting Standards Update No. 2009-12, *Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)*.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 9, 2009 on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.



Our audit was performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

KPMG LLP

December 9, 2009

BARNARD COLLEGE

Balance Sheet

June 30, 2009

(with comparative financial information as of June 30, 2008)

Assets	2009	2008
Cash and cash equivalents	\$ 30,358,076	14,791,422
Short-term investments	—	14,944,650
Student accounts receivable (net of allowance of \$14,200 in 2009 and \$48,100 in 2008)	78,834	218,449
Student notes receivable (net of allowance of \$613,000 in 2009 and \$622,000 in 2008)	4,067,709	3,918,053
Grants, bequests, and other receivables	3,077,378	3,281,381
Pledges receivable, net (note 3)	23,772,432	26,437,298
Other assets	4,115,499	5,443,538
Investments – long-term (notes 4 and 15)	172,654,722	221,377,740
Funds held by bond trustee (notes 9 and 15)	23,383,561	44,442,592
Property, plant, and equipment, net (note 6)	138,058,106	113,584,380
Total assets	<u>\$ 399,566,317</u>	<u>448,439,503</u>
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 15,558,025	16,337,907
Deferred revenues	3,738,441	3,047,094
Liability under split-interest agreements	4,643,555	4,722,045
Refundable government loan program	2,255,229	2,229,180
Postretirement benefits obligation (note 8)	10,132,332	8,623,977
Asset retirement obligations (note 7)	1,793,685	1,688,174
Obligation under derivative instrument (notes 9 and 15)	1,113,676	529,116
Long-term obligations (note 9)	106,823,575	107,042,436
Total liabilities	<u>146,058,518</u>	<u>144,219,929</u>
Net assets (note 5):		
Unrestricted	52,197,174	71,971,005
Temporarily restricted (note 12)	88,908,382	120,438,717
Permanently restricted (note 12)	112,402,243	111,809,852
Total net assets	<u>253,507,799</u>	<u>304,219,574</u>
Total liabilities and net assets	<u>\$ 399,566,317</u>	<u>448,439,503</u>

See accompanying notes to financial statements.

BARNARD COLLEGE

Statement of Activities

Year ended June 30, 2009

(with summarized financial information for the year ended June 30, 2008)

	2009			2008 Total
	Unrestricted	Temporarily restricted	Permanently restricted	
Operating revenue:				
Tuition and fees	\$ 85,450,795	—	—	85,450,795
Less financial aid allowance	(27,411,142)	—	—	(27,411,142)
Net tuition and fees	58,039,653	—	—	58,039,653
State appropriations	230,486	—	—	230,486
Investment return designated for current operations (note 5)	3,311,683	6,037,316	—	9,348,999
Other investment income	415,333	60,648	—	475,981
Federal grants and contracts	3,373,154	—	—	3,373,154
State grants	872,404	—	—	872,404
Private gifts and grants	7,827,368	4,364,690	—	12,192,058
Auxiliary enterprises	26,482,032	—	—	26,482,032
Other sources	727,442	88,450	—	815,892
Net assets released from restrictions (note 13)	8,465,561	(8,465,561)	—	—
Total operating revenue	109,745,116	2,085,543	—	111,830,659
Operating expenses:				
Instruction	43,627,751	—	—	43,627,751
Research	4,345,371	—	—	4,345,371
Public service	1,174,106	—	—	1,174,106
Academic administration	7,404,422	—	—	7,404,422
Student services	10,392,266	—	—	10,392,266
Institutional support	19,965,990	—	—	19,965,990
Auxiliary enterprises	28,400,640	—	—	28,400,640
Total operating expenses	115,310,546	—	—	115,310,546
(Deficiency) excess of operating revenue over operating expenses	(5,565,430)	2,085,543	—	(3,479,887)
Nonoperating activities:				
Investment (loss) return in excess of amount appropriated for operations (note 5)	(17,310,674)	(32,025,178)	—	(49,335,852)
Contributions for endowment and split-interest agreements	—	604,214	877,617	1,481,831
Contributions for plant improvements	—	4,103,194	—	4,103,194
Net assets released for plant improvements and reclassifications	4,655,705	(4,655,705)	—	—
Changes in value of split-interest agreements	—	(1,642,403)	(285,226)	(1,927,629)
Loss on refunding of debt (note 9)	—	—	—	—
Change in value of obligation under derivative instrument (note 9)	(584,560)	—	—	(584,560)
Postretirement benefit cost other than net periodic benefit cost (note 8)	(968,872)	—	—	(968,872)
Total nonoperating activities	(14,208,401)	(33,615,878)	592,391	(47,231,888)
Changes in net assets	(19,773,831)	(31,530,335)	592,391	(50,711,775)
Net assets – beginning of year	71,971,005	120,438,717	111,809,852	304,219,574
Net assets – end of year	\$ 52,197,174	88,908,382	112,402,243	253,507,799

See accompanying notes to financial statements.

BARNARD COLLEGE

Statement of Cash Flows

Year ended June 30, 2009

(with comparative financial information for the year ended June 30, 2008)

	<u>2009</u>	<u>2008</u>
Cash flows from operating activities:		
Changes in net assets	\$ (50,711,775)	14,132,193
Adjustments to reconcile changes in net assets to net cash (used in) provided by operating activities:		
Loss on refunding of debt	—	2,097,277
Change in value of obligation under derivative instrument	584,560	529,116
Change in value of split-interest agreements	1,927,629	(497,490)
Postretirement benefits cost other than net periodic benefit cost	968,872	156,729
Contributions for endowment and split-interest agreements	(1,481,831)	(4,691,323)
Contributions for plant improvements	(4,103,194)	(8,538,615)
Net depreciation (appreciation) in fair value of investments	40,596,751	(10,518,223)
Accretion of asset retirement obligations	105,511	99,304
Depreciation and amortization	7,554,784	7,333,031
Changes in operating assets and liabilities:		
Student accounts receivable	139,615	(123,502)
Grants, bequests, and other receivables	204,003	789,141
Pledges receivable	1,694,189	(482,720)
Other assets	1,218,904	(111,715)
Accounts payable and accrued expenses	(407,476)	744,562
Refundable government loan program	45,271	54,705
Deferred revenue	691,347	(908,818)
Postretirement benefits payable	539,483	278,391
Net cash (used in) provided by operating activities	<u>(433,357)</u>	<u>342,043</u>
Cash flows from investing activities:		
Purchase of investments	(121,816,918)	(137,893,091)
Proceeds from the sale of investments	143,345,703	130,847,900
Building renovations and purchase of equipment	(31,977,076)	(22,244,006)
Decrease in accounts payable for capital assets	(372,406)	—
Student loans granted	(583,718)	(700,390)
Student loans repaid	414,840	518,580
Net cash used in investing activities	<u>(10,989,575)</u>	<u>(29,471,007)</u>
Cash flows from financing activities:		
Decrease (increase) in funds held by bond trustees	21,059,031	(38,421,306)
Payment of principal notes and bond payables	(1,161,160)	(1,644,412)
Proceeds from issuance of principal notes and bond payables	1,000,000	110,804,096
Refund of principal notes and bond payables	—	(55,643,350)
Increase in bond issue costs	—	(2,855,265)
Deposit from bond underwriter	—	(500,000)
(Decrease) increase in liability under split-interest agreements, net	(259,696)	179,704
Contributions for endowment and split-interest agreements	2,514,405	4,691,603
Contributions for plant improvements	3,837,006	8,168,624
Net cash provided by financing activities	<u>26,989,586</u>	<u>24,779,694</u>
Net change in cash and cash equivalents	15,566,654	(4,349,270)
Cash and cash equivalents – beginning of year	<u>14,791,422</u>	<u>19,140,692</u>
Cash and cash equivalents – end of year	<u>\$ 30,358,076</u>	<u>14,791,422</u>
Supplemental disclosures of cash flow information:		
Cash paid during the year for interest	\$ 3,973,291	5,090,045
Increase in accounts payable and accrued expenses for purchase of property, plant, and equipment	—	2,996,507

See accompanying notes to financial statements.

BARNARD COLLEGE

Notes to Financial Statements

June 30, 2009

(with comparative financial information as of June 30, 2008)

(1) Organization

Barnard College (the College) is a not-for-profit independent liberal arts college for women. The College is exempt from federal income taxes under the provisions of Section 501(a) of the Internal Revenue Code as an organization described in Section 501(c)(3).

(2) Summary of Significant Accounting Policies**(a) Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting. Net assets of the College and changes therein are classified and reported as follows:

Unrestricted net assets – Net assets that are not subject to donor-imposed stipulations.

Temporarily restricted net assets – Net assets subject to donor-imposed stipulations that will be met by actions of the College and/or the passage of time.

Permanently restricted net assets – Net assets subject to donor-imposed stipulations that they be maintained permanently by the College. Generally, the donors of these assets permit the College to use all or part of the income and gains on related investments for general or specific purposes.

Revenues are reported as increases in unrestricted net assets unless their use is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law. Expirations of temporary restrictions on net assets, that is, the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed, are reported as net assets released from restrictions.

(b) Contributions

Contributions, including unconditional promises to give (pledges), are reported as revenues in the period received or pledged. Pledges, less an allowance for uncollectible amounts, are recorded as receivables at the net present value, determined using a discount rate commensurate with the rate on U.S. Treasury securities, whose maturities correspond to the maturities of the pledges. Amortization of the discount is recorded as additional contribution revenue in accordance with the donor-imposed restrictions, if any. Restricted pledges are reported as additions to the appropriate restricted net assets class. Contributions of cash or other assets that must be used to acquire or construct long-lived assets are reported as temporarily restricted net assets until the assets are placed in service.

(c) Cash and Cash Equivalents

Cash and cash equivalents include highly liquid debt instruments with original maturities of 90 days or less other than those cash and cash equivalents held by external investment managers as part of their long-term investment strategies. Cash and cash equivalents are held by the College for operating and capital funding purposes.

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BARNARD COLLEGE

Notes to Financial Statements

June 30, 2009

(with comparative financial information as of June 30, 2008)

(d) Short-Term Investments

Short-term investments include debt instruments with original maturities greater than 90 days, which are used for operating activities. These investments are reported at fair value based on quoted market prices.

(e) Investments – Long-Term

Investments in equity securities with readily determinable fair values and all investments in debt securities are reported at fair value based upon quoted market prices. Alternative investments are reported by the investment managers or general partners, at net asset value, as a practical expedient to fair value. Net asset value may differ significantly from the values that would have been reported had a ready market for these investments existed. The College reviews and evaluates the values provided by the investment managers or general partners and agrees with the valuation methods and assumptions used in determining the fair value of the alternative investments.

The College invests in various investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the balance sheet.

Derivative financial instruments are recognized in the financial statements and measured at fair value regardless of the purpose or the intent for holding them. From time to time, investment managers may invest in derivative instruments, such as futures, forwards, options, and swaps. The fair value of the derivatives held is based upon values provided by a third-party financial institution, which is reviewed by management for reasonableness.

All investment transactions are recorded on a trade-date basis.

(f) Student Accounts Receivable

Student accounts receivable are reported at the estimated net realizable amount.

(g) Student Notes Receivable

Student notes receivable are loans to students, which are made from the College's restricted loan funds and the Federal Perkins Loan Program. The notes are reported at the estimated net realizable value. A reasonable estimate of the fair value of student notes receivable could not be made because the loans are not saleable and can only be assigned to the U.S. government or its designees.

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BARNARD COLLEGE

Notes to Financial Statements

June 30, 2009

(with comparative financial information as of June 30, 2008)

(h) Property, Plant, and Equipment

Property, plant, and equipment are stated at cost or, in the case of gifts, at fair value at the date of the gift. Depreciation and amortization are computed on the straight-line basis over the estimated useful lives of the assets as follows:

Buildings	60 years
Building improvements	20 to 30 years
Furniture, fixtures, and equipment	5 to 10 years

(i) Deferred Revenues

Deferred revenues consist primarily of student tuition and fee payments that are received for academic periods subsequent to the fiscal year-end.

(j) Split-Interest Agreements

The College is the beneficiary of trusts, annuities, and pooled income funds. The College's interest in these split-interest agreements is reported as a contribution in the year received and is calculated as the difference between the fair value of the assets contributed to the College and the estimated liability to the beneficiary. This liability is computed using actuarially determined rates and is adjusted annually. The assets held by the College under these arrangements are recorded at fair value as determined by quoted market price and are included as a component of investments – long-term in the accompanying financial statements.

(k) Operating and Nonoperating Activities

The statement of activities distinguishes between operating and nonoperating activities. Nonoperating activities consist of investment return in excess of or less than the amount appropriated for operations by the board of trustees, the change in value of split-interest agreements, contributions for endowment, split-interest agreements and plant improvements, and postretirement benefit costs other than net periodic benefit cost, and nonrecurring items.

(l) Categories of Expense

Expenses are reported in functional categories. Each category includes salaries and benefits, supplies, and other expenses, including operation and maintenance of physical plant, interest, and depreciation expense related to the function.

- a. *Instruction* – includes expenses for all activities that are part of the College's instruction program.
- b. *Research* – includes all expenses for governmental and privately sponsored research.
- c. *Public Service* – includes activities established to provide noninstructional services such as the Women's Center, the New York State Science and Technology Entry Program (STEP), and Liberty Partnership Program.

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BARNARD COLLEGE

Notes to Financial Statements

June 30, 2009

(with comparative financial information as of June 30, 2008)

- d. *Academic Administration* – includes expenses incurred to provide administrative support to the instructional program. This category includes the offices of the Provost, Library, Academic Computing, and Media Services.
- e. *Student Services* – includes expenses incurred for the offices of Dean of the College, Admissions, Registrar, Financial Aid Administration, Career Development, Disability Services, and the New York State Higher Education Opportunity Program (HEOP). In addition, it includes expenses for student-related activities outside the context of the formal instructional program such as intramural and intercollegiate athletics.
- f. *Institutional Support* – includes expenses for collegewide activities such as the offices of the President, Finance and Planning, Institutional Advancement, Administration, Administrative Computing, General Counsel, and Communications.
- g. *Auxiliary Enterprises* – provides services to students for a fee that is directly related to, although not necessarily equal to, the cost of the services. This category includes Housing, Dining Services, Health and Counseling Services, and the Summer and Precollege Programs.

(m) *Allocation of Certain Expenses*

The College allocates operation and maintenance of plant and depreciation of buildings in the statement of activities based upon building square footage. Interest expense on outstanding long-term obligations is included in auxiliary enterprises as the obligations have funded residential hall expansions.

(n) *Use of Estimates*

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates made in the preparation of the financial statements include the valuation of investments at fair value, valuation of interest rate swap agreement at fair value, postretirement benefits obligation, and estimated net realizable value of receivables. Actual results could differ from those estimates.

(o) *Prior Period Information*

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. generally accepted accounting principles. Accordingly, such information should be read in conjunction with the College's financial statements for the year ended June 30, 2008 from which the summarized information was derived.

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BARNARD COLLEGE

Notes to Financial Statements

June 30, 2009

(with comparative financial information as of June 30, 2008)

(p) Accounting for Uncertainty in Income Taxes

The College recognizes only those tax positions for which it has more-likely-than-not tax positions taken or expected to be taken in a tax return.

(q) Recently Adopted Accounting Standards

Effective July 1, 2008, the College adopted FASB Statement (SFAS) No. 157, *Fair Value Measurements* (SFAS 157). SFAS 157 defines fair value, requires expanded disclosures about fair value measurements, and establishes a three-level hierarchy for fair value measurements based on the observable inputs to the valuation of an asset or liability at the measurement date. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. It prioritizes the inputs to the valuation techniques used to measure fair value by giving the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements), and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements).

In connection with the adoption of SFAS 157, the College elected to early adopt the measurement provisions of Accounting Standards Update No. 2009-12, *Investments in Certain Entities That Calculate Net Asset Value per Share (or its Equivalent)*, to certain investments in funds that do not have readily determinable fair values including private investments, hedge funds, real estate, and other funds. This guidance amends SFAS 157 and allows for the estimation of the fair value of investments in alternative investments for which the investment does not have a readily determinable fair value using the net asset value per share or its equivalent as provided by the investment manager.

Effective July 1, 2008, the College adopted FASB Staff Position No. 117-1, *Endowments of Not-For-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act, and Enhanced Disclosures for All Endowment Funds*. FSP 117-1 provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA), and requires disclosures about endowment funds. As of June 30, 2009, New York State had not enacted the provisions of UPMIFA, and accordingly, the impact of FSP 117-1 has been limited to additional disclosures regarding the College's endowment funds.

Effective June 30, 2009, the College adopted SFAS No. 165, *Subsequent Events* (SFAS 165). SFAS 165 establishes principles and requirements for subsequent events and applies to accounting for and disclosure of subsequent events not addressed in other applicable generally accepted accounting principles. The College evaluated subsequent events after the balance sheet date of June 30, 2009 through December 9, 2009, which was the date the financial statements were issued.

(r) Fair Value Hierarchy

Fair value is defined in SFAS 157 as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. SFAS 157 establishes a fair value hierarchy, which requires an entity to maximize the use of observable inputs

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BARNARD COLLEGE

Notes to Financial Statements

June 30, 2009

(with comparative financial information as of June 30, 2008)

and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices in active markets for identical assets or liabilities.

Level 2: Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

(3) Pledges Receivable

Pledges receivable at June 30, 2009 and 2008 are as follows:

	<u>2009</u>	<u>2008</u>
Amounts expected to be collected in:		
Less than one year	\$ 9,303,751	9,143,095
One to five years	13,421,878	15,771,497
Greater than five years	4,245,867	5,258,226
	<u>26,971,496</u>	<u>30,172,818</u>
Less:		
Discount to present value (using rate of .56% – 6.1%)	(2,064,174)	(2,866,474)
Allowance for uncollectible pledges	(1,134,890)	(869,046)
Net pledges receivable	<u>\$ 23,772,432</u>	<u>26,437,298</u>

As of June 30, 2009 and 2008, 62% and 56%, respectively, of gross pledges receivable were due from six donors.

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BARNARD COLLEGE

Notes to Financial Statements

June 30, 2009

(with comparative financial information as of June 30, 2008)

(4) Investments–Long–Term

A summary of the College's investments at June 30, 2009 and 2008, reported at fair value, is as follows:

	<u>2009</u>	<u>2008</u>
Domestic equity – stocks and mutual funds	\$ 6,977,217	20,111,862
International equity funds	328,463	12,818,838
Fixed income – direct holdings and funds	6,083,058	5,521,292
Alternative investments	155,124,686	170,881,112
S&P 500 Index put options, net	—	3,894,938
Cash and cash equivalents	4,141,298	8,149,698
Total	<u>\$ 172,654,722</u>	<u>221,377,740</u>

Investments–long–term are held in the following funds:

	<u>2009</u>	<u>2008</u>
Trust and pooled life income funds	\$ 7,980,936	9,248,781
Endowment and designated as endowment funds	164,673,786	212,128,959
Total	<u>\$ 172,654,722</u>	<u>221,377,740</u>

Alternative investments include private equity partnerships, hedge funds, venture capital funds, and derivatives. Underlying securities owned by the alternative investments include certain publicly traded securities that have readily available market values and other investments that are not readily marketable. The agreements underlying participation in those investments may limit the College's ability to liquidate its interests in such investments for a period of time.

At June 30, 2009, the College's remaining outstanding commitments to private equity partnerships approximated \$35,700,000. The projected capital call amounts for the next five fiscal years and thereafter are summarized in the table below:

<u>Fiscal year</u>	<u>Projected capital calls</u>
2010	\$ 13,000,000
2011	12,100,000
2012	5,500,000
2013	2,400,000
2014	1,000,000
Thereafter	1,700,000
Total	<u>\$ 35,700,000</u>

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BARNARD COLLEGE

Notes to Financial Statements

June 30, 2009

(with comparative financial information as of June 30, 2008)

The private equity partnerships have 3 to 12 year terms remaining, with extensions of 1 to 3 years. As of June 30, 2009, the average remaining life of the private equity partnerships (\$36,708,272) is approximately 5 years.

At June 30, 2009 and 2008, the College had alternative investments of \$83,503,591 and \$113,624,346, respectively, which are restricted from redemption for lock-up periods. Some of these investments with redemption restrictions allow early redemption for specified fees. The terms and conditions upon which an investor may redeem an investment vary with the majority requiring 30 to 180 days' notice after the initial lock-up period.

At June 30, 2009, the expirations of redemption lock-up periods are summarized in the table below:

<u>Fiscal year</u>	<u>Amount</u>
Less than one year	\$ 51,048,874
Between one and three years	19,760,854
Greater than three years	<u>12,693,863</u>
Total	<u>\$ 83,503,591</u>

(5) Endowment Funds

The Board of Trustees of the College has interpreted the Uniform Management of Institutional Funds Act (UMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the College classifies as permanently restricted net assets (a) the original value of gifts to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations of investment returns to the permanent endowment made in accordance with the direction of the applicable donor gift instrument, when applicable. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets to the extent the donor-restricted income earned on such endowment to a particular purpose or time, and in all other cases is classified as unrestricted net assets. Such amounts recorded as temporarily restricted net assets are released from restriction when the donor-stipulated purpose has been fulfilled and/or the required time period has elapsed.

The College's endowment consists of 748 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the College to function as endowments (quasi-endowments).

The College has outsourced its investment office. This outsourced investment office has established limited partnership vehicles to assist in the management of its client's accounts. These limited partnership investments represent 68% and 43% of the College's endowment investments at June 30, 2009 and June 30, 2008, respectively.

The College manages the endowment to maximize annualized returns, net of all costs over rolling 10-year periods while adhering to stated risk parameters that seek to avoid 25% peak-to-trough declines in the

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BARNARD COLLEGE

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inflation adjusted endowment unit value. Asset allocation parameters are established that allow for diversification across asset classes and managers. The College compares the performance of its investments against several benchmarks.

In fiscal 2003, the College established an endowment spending policy for spending from the endowment for current operations. The policy's goal is to achieve an average 5% spending rate over time. Until the College reached that goal, endowment spending was frozen at \$9,077,000, the same dollar amount as was expended in 2003. This freeze was implemented as a way to smooth the effects of the transition on the operating budget. The policy has now been fully implemented, effective with the start of the 2008 – 09 fiscal year. Annual spending from the endowment is set at 5% of the rolling three-year average of the endowment's market value as of December 31 of the previous year and is approved annually by the Board of Trustees.

The College has a total return policy of utilizing its endowment resources. To the extent that the total return requirement for the current year is not achieved by income from investments, the College utilizes prior year's cumulative appreciation of its pooled investment funds.

As a result of market declines, the fair value of certain donor-restricted endowments may fall below the original contributed value. At June 30, 2009, this shortfall amounted to \$3.8 million. Spending has been suspended for these affected accounts until their fair value is equal to or in excess of the original contributed value.

Endowment funds consisted of the following at June 30, 2009 and 2008, excluding perpetual trusts and pledges of \$1,563,531 and \$2,861,331, respectively:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Fiscal 2009:				
Donor-restricted	\$ 16,519,347	13,733,233	110,838,712	141,091,292
Board designated	<u>24,214,657</u>	<u>—</u>	<u>—</u>	<u>24,214,657</u>
Total	<u>\$ 40,734,004</u>	<u>13,733,233</u>	<u>110,838,712</u>	<u>165,305,949</u>
	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Fiscal 2008:				
Donor-restricted	\$ 26,484,767	45,758,411	108,948,521	181,191,699
Board designated	<u>31,520,001</u>	<u>—</u>	<u>—</u>	<u>31,520,001</u>
Total	<u>\$ 58,004,768</u>	<u>45,758,411</u>	<u>108,948,521</u>	<u>212,711,700</u>

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Changes in the endowment funds for the fiscal years ended June 30, 2009 and 2008 were as follows:

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Fiscal 2009:				
Balance at June 30, 2008	\$ 58,004,768	45,758,411	108,948,521	212,711,700
Interest and dividends, net	212,142	397,756	—	609,898
Net depreciation in fair value	(14,211,133)	(26,385,618)	—	(40,596,751)
Contributions	39,910	—	1,890,191	1,930,101
Distributions	(3,311,683)	(6,037,316)	—	(9,348,999)
Balance at June 30, 2009	<u>\$ 40,734,004</u>	<u>13,733,233</u>	<u>110,838,712</u>	<u>165,305,949</u>
	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Fiscal 2008:				
Balance at June 30, 2007	\$ 57,006,038	44,634,921	103,383,812	205,024,771
Interest and dividends, net	165,687	291,661	—	457,348
Net appreciation in fair value	3,853,706	6,664,517	—	10,518,223
Contributions	223,649	—	5,564,709	5,788,358
Distributions	(3,244,312)	(5,832,688)	—	(9,077,000)
Balance at June 30, 2008	<u>\$ 58,004,768</u>	<u>45,758,411</u>	<u>108,948,521</u>	<u>212,711,700</u>

(6) Property, Plant, and Equipment

Property, plant, and equipment consist of the following at June 30, 2009 and 2008:

	<u>2009</u>	<u>2008</u>
Land	\$ 1,233,967	1,233,967
Buildings and building improvements	168,644,998	164,591,563
Furniture, fixtures, and equipment	26,406,473	25,366,069
Construction in progress	57,169,255	30,286,018
	<u>253,454,693</u>	<u>221,477,617</u>
Less accumulated depreciation	<u>(115,396,587)</u>	<u>(107,893,237)</u>
Total	<u>\$ 138,058,106</u>	<u>113,584,380</u>

The construction in progress balance is primarily comprised of costs associated with the construction of a new, approximately 100,000 square foot multipurpose facility, as well as other campuswide renovations and maintenance projects.

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(7) Asset Retirement Obligation

The College accrues for costs related to legal obligations to perform certain activities in connection with the retirement, disposal, or abandonment of assets. The College has identified asbestos abatement and lead paint exposure as conditional asset retirement obligations. Asbestos and lead paint abatement costs are estimated using a per-square-foot estimate.

Using a discount rate of 6.25%, the present value of the initial obligation amounted to \$1,413,450. As of June 30, 2009 and 2008, the obligation amounted to \$1,793,685 and \$1,688,174, respectively.

(8) Retirement Plans

Most full-time employees of the College are covered under two defined contribution pension plans established with Teachers Insurance and Annuity Association and Fidelity Investments. The College's contributions to the pension plans are based on specified percentages, ranging from 8% to 15%, of each employee's annual salary. Total pension expense for the years ended June 30, 2009 and 2008 was \$5,415,000 and \$4,962,000, respectively.

In addition to providing pension benefits, the College sponsors unfunded defined benefit postretirement medical plans. For nonunion employees to be eligible for the medical benefits, the employee must be at least 62 years old with at least 10 years of continuous service immediately prior to retirement or a total of age and years of service equal to 80 with a minimum of 15 years of service. To be eligible, union employees must be 62 years old and employed by the College for at least 10 years.

The following tables identify the accumulated postretirement medical benefit obligation, the postretirement benefit payable recognized in the accompanying balance sheet, the net periodic postretirement medical benefit cost recognized in the accompanying statement of activities, and the related assumptions.

	<u>2009</u>	<u>2008</u>
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 8,623,977	8,188,857
Service cost	251,935	296,153
Interest cost	568,874	501,170
Plan participants' contributions	28,277	36,701
Actuarial loss (gain)	1,011,947	(91,203)
Benefits paid	(352,678)	(307,701)
Accrued postretirement benefit obligation	<u>\$ 10,132,332</u>	<u>8,623,977</u>

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Net periodic benefit cost reported as operating expense included the following components:

	<u>2009</u>	<u>2008</u>
Service cost	\$ 251,935	296,153
Interest cost	568,674	501,170
Amortization of prior service credit	(46,937)	(46,937)
Recognized actuarial loss	<u>90,012</u>	<u>112,463</u>
Net periodic postretirement medical benefit cost	<u>\$ 863,684</u>	<u>862,849</u>
Weighted average discount rate used to determine benefit obligations at June 30	6.25%	6.75%
Weighted average discount rate used to determine net periodic benefit cost for the fiscal years ended June 30	6.75	6.25
	<u>2009</u>	<u>2008</u>
	(Union/Nonunion)	
Assumed healthcare cost trend rates:		
Healthcare cost trend rate	8.5%/8.5%	9%/9%
Healthcare cost trend assumed to decline	4.5%/4.5%	4.5%/4.5%
Ultimate trend rate achieved	2030	2030

The effect of a 1% increase (decrease) in trend rates on total service, interest cost, and the postretirement benefit obligation is as follows:

	<u>1% increase</u>	<u>1% decrease</u>
Effect on total service and interest cost component	\$ 77,234	(64,153)
Effect on postretirement benefit obligation	691,149	(577,731)

The items not yet recognized as a component of net periodic benefit cost are as follows:

	<u>2009</u>	<u>2008</u>
Net actuarial loss	\$ 2,772,663	1,850,728
Prior service credit	<u>(255,337)</u>	<u>(302,274)</u>
Total	<u>\$ 2,517,326</u>	<u>1,548,454</u>

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The estimated amount that will be amortized into net periodic postretirement medical benefit cost in 2010 is \$123,056.

The Medicare Modernization Act of 2003 (the Act) was signed into law on December 8, 2003. The Act created a new prescription drug program under Part D of Medicare and also provided a subsidy to employers who provide prescription drug coverage, which is at least equivalent to the Part D program provided by Medicare. The College has obtained an actuarial attestation confirming that the College's postretirement medical benefit is equivalent to Part D of Medicare.

The College makes contributions to the postretirement medical plans equal to the benefits paid on a pay-as-you-go basis. For the years ending June 30, 2010 through June 30, 2019, the College expects to make contributions to and benefit payments from the plans, net of Medicare subsidy, as follows:

2010	\$	439,197
2011		514,643
2012		561,467
2013		603,242
2014		650,625
2015 through 2019		4,025,555

For a 45-day period from June 1, 2009 to July 15, 2009, the College offered a Voluntary Retirement Incentive Program to eligible Administrative and Confidential Employees (Administrator Plan). The retirees in the Administrator Plan will receive severance payments based on years of service and health insurance benefits. Ten employees entered into agreement with the College for the Administrator Plan as of July 15, 2009. The severance payments for the participants in the Administrator Plan will amount to approximately \$615,000 and will be recognized in fiscal 2010.

In addition, for a 61-day period from August 1, 2009 to September 30, 2009, the College offered a Voluntary Retirement Incentive Program to eligible full-time and part-time employees who are members of United Auto Workers (UAW), Local 2110 (Union Plan). Nine employees entered into agreements with the College for the Union Plan as of September 30, 2009. The severance payments for the participants in the Union Plan will amount to approximately \$216,000 and will be recognized in fiscal 2010.

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(with comparative financial information as of June 30, 2008)

(9) Long-Term Obligations

Long-term obligations consist of the following:

	<u>2009</u>	<u>2008</u>
Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 2007A Interest at 4.00% to 5.00%, due serially to 2037	\$ 48,005,000	48,420,000
Dormitory Authority of the State of New York Barnard College Revenue Bonds, Series 2008 Interest at variable rates due serially to 2037	28,040,000	28,040,000
Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 2004 Interest at 2.00% to 4.75%, due serially to 2035	27,785,000	28,355,000
Note Payable	1,000,000	—
Other	<u>375,742</u>	<u>551,902</u>
Total	105,205,742	105,366,902
Add unamortized bond premium	1,646,490	1,705,293
Less unamortized bond discount	<u>(28,657)</u>	<u>(29,759)</u>
Total long-term obligations	<u>\$ 106,823,575</u>	<u>107,042,436</u>

On July 11, 2007, the College entered into a loan agreement with the Dormitory Authority of the State of New York to issue \$48,420,000 Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 2007A (DASNY 2007A Bonds). The loan is a general and unsecured obligation of the College. The DASNY 2007A Bonds were issued to refund and defease the \$23,715,000 Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 1996 (DASNY 1996 Bonds), to pay for a portion of the costs of the construction of a new approximately 100,000 square foot multipurpose facility, and to pay for other campuswide renovations and maintenance projects (the Diana Center and other projects). The DASNY 2007A Bonds were issued at fixed interest rates of 4.00% to 5.00% and are due serially to 2037. On August 17, 2007, the DASNY 1996 Bonds were fully refunded with a portion of the proceeds of the DASNY 2007A Bonds. The College recorded a loss of \$1,263,179 on the refunding of the DASNY 1996 Bonds, which was comprised of the write-off of unamortized bond discount and bond issue costs, as well as a premium paid on the redemption. In accordance with the provisions of the loan agreement, the College is required to deposit construction and reserve funds with a trustee. These funds at fair value were \$12,471,921 and \$27,526,010 at June 30, 2009 and 2008, respectively, and were held in cash and U.S. government securities.

On July 11, 2007, the College also entered into a separate loan agreement with the Dormitory Authority of the State of New York to issue \$32,580,000 Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 2007B (DASNY 2007B Bonds) to pay for a portion of the costs of the construction of the Diana Center and other projects. The loan was a general and unsecured obligation of the College. The DASNY 2007B Bonds were insured variable rate bonds. On April 30, 2008, due to the

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downgrading of the bond insurer, the College elected to enter into a loan agreement with the Dormitory Authority of the State of New York to issue \$28,040,000 Dormitory Authority of the State of New York Barnard College Revenue Bonds, Series 2008 (DASNY 2008 Bonds). Proceeds from the DASNY 2008 Bonds along with approximately \$5,500,000 from the College was used to refund and defease the outstanding DASNY 2007B Bonds. The College recorded a loss on the refunding of the debt of \$834,098, which was comprised of the write-off of unamortized bond discount and bond issue costs. The DASNY 2008 Bonds are a general and unsecured obligation of the College. The DASNY 2008 Bonds are variable rate bonds secured by an \$28,362,653 irrevocable direct pay letter of credit with RBS Citizens, N.A., which expires April 23, 2011 (see below). In accordance with the provisions of the loan agreement, the College is required to deposit construction and reserve funds with a trustee. These funds at fair value were \$9,710,513 and \$15,186,296 at June 30, 2009 and 2008, respectively, and were held in cash and U.S. government securities. The average interest rates on the DASNY 2008 Bonds were approximately 2% and 5% in fiscal years 2009 and 2008, respectively.

In September 2007, the College entered into a seven-year interest rate swap agreement on the notional amount of \$32,580,000, the outstanding amount of the DASNY 2007B Bonds, to effectively fix the rate at 3.55%. As a result of the refunding of the DASNY 2007B Bonds, the swap agreement was modified to the notional amount of \$28,040,000, the outstanding amount of the DASNY 2008 Bonds. At June 30, 2009 and 2008, the fair value of the swap agreement was a liability of \$1,113,676 and \$529,116, respectively, and is reported as an obligation under derivative instrument on the balance sheet at June 30, 2009 and 2008, respectively. The College has evaluated the valuation methodologies used to develop the fair values in order to determine whether such valuations are representative of an exit price. The College considered both its credit risk and counterparty credit risk in determining fair value and appropriate adjustments.

On October 1, 2009, the College entered into a Bond Purchase and Continuing Covenants Agreement (Purchase Agreement) with RBS Citizens N.A., whereby RBS Citizens N.A. purchased the \$27,540,000 outstanding DASNY 2008 Bonds. In addition, the letter of credit provided by RBS Citizens N.A. was canceled. Under the terms of the Purchase Agreement, the interest payments are now based on a combination of weekly LIBOR rates and affixed fee from RBS Citizens N.A. The original underlying interest rate swap remains in place.

In February 2004, the College entered into a loan agreement with the Dormitory Authority of the State of New York to issue \$28,915,000 Dormitory Authority of the State of New York Barnard College Insured Revenue Bonds, Series 2004. The loan agreement is a general and unsecured obligation of the College. In accordance with the provisions of the loan agreement, the College is required to deposit construction and reserve funds with a trustee. These funds at fair value were \$1,201,127 and \$1,730,286 at June 30, 2009 and 2008, respectively, and were held in cash at June 30, 2009 and cash and U.S. government securities at June 30, 2008.

On December 15, 2008, the College entered into a loan agreement with the Leon Lowenstein Foundation for \$1,000,000. The loan is unsecured and noninterest bearing. The loan is payable in full on January 9, 2012. The proceeds of the loan are to be used to pilot a three-pronged strategy to maximize persistence in the sciences by targeting specific obstacles in a student's career. The funds are to be used to support summer workshops in the sciences, internship opportunities for rising juniors and seniors, and financial assistance for specialized preparation courses for standardized examinations.

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Projected debt service payments on the long-term obligations as of June 30, 2009, for five years subsequent to June 30, 2009 and thereafter, are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010	\$ 2,314,484	4,654,162	6,968,646
2011	2,846,258	4,542,092	7,388,350
2012	2,780,000	4,429,304	7,209,304
2013	3,885,000	4,310,334	8,195,334
2014	2,710,000	4,189,250	6,899,250
Thereafter	90,670,000	50,615,105	141,285,105
	<u>\$ 105,205,742</u>	<u>72,740,247</u>	<u>177,945,989</u>

Interest payments included in the above chart for the DASNY 2008 Bonds were calculated on the basis of an assumed interest rate of 4% per annum.

Interest expense for the years ended June 30, 2009 and 2008 amounted to \$3,928,000 and \$5,169,000, respectively. The College capitalized \$1,654,000 and \$2,517,000 of interest costs, and \$265,000 and \$1,829,000 of interest income related to the construction of the Diana Center and other projects for the years ended June 30, 2009 and 2008, respectively.

The carrying amount of long-term obligations approximates fair value.

(10) Allocation of Depreciation Expense

Depreciation expense is allocated to functions as follows:

	<u>2009</u>	<u>2008</u>
Instruction	\$ 1,815,262	1,735,183
Research	480,452	437,434
Academic administration	872,542	888,628
Student services	174,353	173,752
Institutional support	538,353	531,856
Auxiliary enterprises	3,622,388	3,485,210
	<u>\$ 7,503,350</u>	<u>7,252,063</u>

(11) Intercorporate Agreement

An intercorporate agreement between the College and Columbia University provides for payment for the exchange of certain services between the two institutions. These services include cross-registration for students, library services, faculty exchange, athletics, and certain special services and support costs.

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(with comparative financial information as of June 30, 2008)

The statement of activities includes expenses in the amount of approximately \$4,485,000 and \$4,340,000 for the years ended June 30, 2009 and 2008, respectively, for services provided under the terms of the agreement.

(12) Net Assets

Temporarily restricted net assets are available for the following purposes at June 30, 2009 and 2008:

	<u>2009</u>	<u>2008</u>
Instruction, research, and library	\$ 22,168,964	45,640,575
Financial aid	18,238,980	31,648,810
Plant improvements	41,767,074	37,225,564
Gifts to be designated	6,733,364	5,923,768
	<u>\$ 88,908,382</u>	<u>120,438,717</u>

Permanently restricted net assets are as follows at June 30, 2009 and 2008:

	<u>2009</u>	<u>2008</u>
Investments to be held in perpetuity, the earnings from which are expendable to support:		
Financial aid	\$ 61,715,685	60,689,117
Instructional and other programs	50,686,558	51,120,735
	<u>\$ 112,402,243</u>	<u>111,809,852</u>

(13) Released from Restrictions for Operations

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by the occurrence of other events specified by donors.

Purpose restrictions accomplished were as follows for the year ended June 30, 2009:

Expenses:	
Financial aid	\$ 3,668,242
Instruction	1,991,821
Research	970,667
Public service	67,017
Academic administration	767,554
Student services	475,651
Institutional support	432,801
Auxiliary enterprises	91,808
Total	<u>\$ 8,465,561</u>

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Net assets released from restriction for plant improvements and reclassifications are reflected in the accompanying statement of activities as a component of nonoperating activities.

(14) Commitments and Contingencies**(a) Legal Matters**

The College is a defendant in various lawsuits. Management of the College is of the opinion that the ultimate resolution of these matters will not have a material adverse effect on the College's financial position.

(15) Fair Value

At June 30, 2009 and 2008, the carrying values of the College's cash and cash equivalents, short-term investments, receivables, and accounts payable approximated their fair values.

The following table presents the College's fair value hierarchy for those assets and liabilities measured at fair value as of June 30, 2009. At June 30, 2009, Level 3 assets comprised approximately 87% of the College's total investments' fair value.

	<u>Fair value</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Financial assets:				
Investments – long-term:				
Cash and cash equivalents	\$ 4,141,298	4,141,298	—	—
Domestic equities	6,977,217	6,977,217	—	—
International equities	328,463	328,463	—	—
Fixed income	6,083,058	491,134	5,591,924	—
Alternative investments	155,124,686	—	4,859,803	150,264,883
Total	172,654,722	11,938,112	10,451,727	150,264,883
Other assets:				
Funds held by bond trustee	23,383,561	23,383,561	—	—
Total assets	\$ 196,038,283	35,321,673	10,451,727	150,264,883
Liabilities:				
Obligation under derivative instrument	\$ 1,113,676	—	1,113,676	—

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The following table presents a reconciliation for all Level 3 assets measured at fair value for the period July 1, 2008 to June 30, 2009.

	<u>Level 3 assets</u>
Beginning balance July 1, 2008	\$ 176,567,402
Net depreciation	(35,822,785)
Purchases	44,490,076
Dispositions	<u>(34,969,810)</u>
Ending balance June 30, 2009	<u><u>\$ 150,264,883</u></u>

BARNARD COLLEGE

Schedule of Expenditures of Federal Awards

Year ended June 30, 2009

Federal grantor/program title	CFDA number	Expenditures
U.S. Department of Education:		
Federal Student Financial Assistance Cluster:		
Federal Family Education Loan Program:		
Federal Stafford Student Loans (note 2)	84.032	\$ 2,795,685
Federal PLUS Loans (note 2)	84.032	4,765,606
Federal Perkins Loan Program (note 2)	84.038	545,396
Federal Pell Grant Program	84.063	1,562,474
Federal Work-Study Program	84.033	290,502
Federal Supplemental Educational Opportunity Grant Program	84.007	418,386
Federal Academic Competitiveness Grant Program	84.375	148,560
Federal Science and Mathematics Access to Retain Talent Grant Program	84.376	124,000
Total Federal Student Financial Assistance Cluster		<u>10,650,609</u>
Fulbright – Hays Faculty Research Abroad Program – Direct	84.019A	35,298
The Effects of No Child Left Behind on School Services and Student Outcomes – Pass-through – Columbia University	84.305A	2,026
The Effect of Metacognition on Children’s Control of Their Study and of Their Cognitive Processes – Pass-through – Columbia University	84.305H	31,640
Total U.S. Department of Education		<u>10,719,573</u>
Research and Development Cluster:		
National Science Foundation – Direct:		
Brownfield Action: Expansion and Evaluation of a Proven Inquiry-Based Approach to Teaching and Learning Environmental Science (note 3)	47.076	101,283
RUI: Partitioning Drivers of Root Trait Covariation: From Phenotypic Plasticity to Global Evolutionary Trends (note 3)	47.074	134,250
Braids and Knots	47.049	5,759
From Animal to Artifice: an Ethnographic Investigation of Scientific Research in the Experimental Realm of Human Organ Transplant	47.075	76,323
RUI: Fragmentation, Dispersal, and Coalescence in Nonequilibrium Statistical Mechanics	47.049	6,889
Collaborative Research: FRG: Hyperbolic Geometry and Jones Polynomials (note 3)	47.049	9,120
Three-Manifolds, Singularities, and Invariants	47.049	69,653
RUI: Mechanisms of Electrophilic Carbene Additions to Strained Cyclic C-C Bonds	47.049	16,480
Discovering the Hudson River Estuary through an Experiential Curriculum in Environmental Science at Barnard College (note 3)	47.076	21,459
Phonetic Convergence in Spoken Communication	47.075	89,035
RUI: An Investigation of a Decision Maker-decision Recipient Disparity in the Meaning and Importance of Procedural Justice	47.075	30,465
High Energy Astrophysics with STACEE and VERITAS	47.049	138,977
Elucidating the Role of Hoxa-5 in Morphogenesis and Evolution of Cervical Somites	47.074	102,804
RUI: Dynamic Control of Electrophilic Carbene Additions to Strained C-C Bonds Dark Components and Other Cosmological Mysteries Linked Through Extra Dimensions	47.049	16,867
Extra Dimensions	47.049	19,560
National Science Foundation – Pass-through:		
University of Chicago – Construction of a Muon Tagging System for the Double Chooz Neutrino Experiment	47.049	35,992
Columbia University – Nanoscience and Engineering Center: Columbia Center for Electronic Transport in Molecular Nanostructures	47.049	2,317
Columbia University – Advance: Increasing the Participation and Advancement of Women in Academic Science and Engineering Careers	47.074	2,042
Total National Science Foundation		<u>879,275</u>

(Continued)

BARNARD COLLEGE

Schedule of Expenditures of Federal Awards

Year ended June 30, 2009

Federal grantor/program title	CFDA number	Expenditures
National Aeronautics and Space Administration – Pass-through: Cornell University – NASA New York Space Grant	43.000	\$ 12,709
Social Security Administration – Pass-through: Boston College – The Long Term Effects of the Divorce Revolution: Health, Wealth, and Labor Supply	96.007	18,007
National Endowment for the Humanities: The Bhakti Movement: Excavations in a Master Narrative – Direct	45.160	25,200
Narrative theory: rhetoric and ethics in fiction and nonfiction – Pass-through Ohio State Research Foundation	45.163	4,200
Total National Endowment for the Humanities		<u>29,400</u>
Department of Health and Human Services – Direct:		
Time and Associative Learning	93.242	21,007
Sensory and Perceptual Factors in Spoken Communication	93.173	210,320
Sensory and Perceptual Factors in Spoken Communication	93.701	9,154
Physiological Dissection of the SCN	93.853	291,387
Creation and Enhancement of Language	93.173	138,559
Amidoglycosylation Reactions of Glycal Metallanitrenes	93.859	80,561
Time and Associative Learning (note 3)	93.242	126,673
Motivation and Memory	93.242	123,785
Effects of Aging on Germline and Somatic Stem Cells in Drosophila Melanogaster	93.866	59,591
Department of Health and Human Services – Pass-through:		
Columbia University – Health Effects and Geochemistry of Arsenic and Manganese	93.113	117,460
Columbia University – SCN Networks and Efferent Signals	93.242	81,151
Columbia University – Rejection Sensitivity and Self-Regulation in Personality Disorders	93.242	85,472
Columbia University – Does Arsenic Mitigation in Bangladesh Raise Exposure to Bacterial and Viral Pathogens	93.989	86,108
Total Department of Health and Human Services		<u>1,431,228</u>
Total Research and Development Cluster		<u>2,370,619</u>
Total Expenditures of Federal Awards		<u>\$ 13,090,192</u>

See accompanying notes to schedule of expenditures of federal awards.

BARNARD COLLEGE

Notes to Schedule of Expenditures of Federal Awards

Year ended June 30, 2009

(1) Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Barnard College (the College) and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of the U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

(2) Loan Programs

With respect to the Federal Family Education Loan Programs (including Federal Stafford Student Loans and Federal PLUS Loans), the College is responsible only for the performance of certain administrative duties. Therefore, the balances of loans outstanding and transactions related to these programs are not included in the College's basic financial statements. It is not practical to determine the balance of loans outstanding to students of the College under those programs at June 30, 2009.

The College administers and accounts for all aspects of the Federal Perkins Loan Program. Accordingly, the College's basic financial statements include all activity related to this program. New loans made by the College during the year ended June 30, 2009 under the Federal Perkins Loan Program totaled \$485,668, which excludes administrative costs of \$59,728. Federal Perkins loans outstanding at June 30, 2009 were \$2,699,369.

(3) Subrecipients

Of the federal expenditures included in the accompanying schedule, the College provided awards to subrecipients as follows:

	<u>CFDA number</u>	<u>Amounts provided to subrecipients</u>
Brownfield Action: Expansion and Evaluation of a Proven Inquiry - Based Approach to Teaching and Learning Environmental Science	47.076	\$ 72,387
RUI: Partitioning Drivers of Root Trait Covariation: From Phenotypic Plasticity to Global Evolutionary Trends	47.074	74,211
Collaborative Research: FRG: Hyperbolic Geometry and Jones Polynomials	47.049	4,171
Discovering the Hudson River Estuary through an Experiential Curriculum in Environmental Science at Barnard College	47.076	20,860
Time and Associative Learning	93.242	1,638
		<u>\$ 173,267</u>



KPMG LLP
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**Report on Internal Control over Financial Reporting and on Compliance
and Other Matters Based on an Audit of Financial Statements Performed in
Accordance with *Government Auditing Standards***

The Board of Trustees
Barnard College:

We have audited the financial statements of Barnard College (the College) as of and for the year ended June 30, 2009, and have issued our report thereon dated December 9, 2009. Our report included an explanatory paragraph which stated that effective July 1, 2008, the College adopted Statement of Financial Accounting Standards (SFAS) No. 157, *Fair Value Measurements*, and in connection with the adoption of SFAS No. 157, elected to early adopt the measurement provisions of Accounting Standards Update No. 2009-12, *Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)*. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the College's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing an opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over financial reporting.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies and that are described in the accompanying schedule of findings and responses as item 09-1. A significant deficiency is a deficiency, or combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we have reported to the audit committee of the College in a separate letter dated November 10, 2009.

The College's responses to the findings identified in our audit are described in the accompanying schedule of findings and responses. We did not audit the College's responses, and accordingly, we express no opinion on them.

This report is intended solely for the information and use of the board of trustees and management of the College, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

KPMG LLP

December 9, 2009



**Report on Compliance with Requirements
Applicable to Each Major Program and on Internal Control
over Compliance in Accordance with OMB Circular A-133**

The Board of Trustees
Barnard College:

Compliance

We have audited the compliance of Barnard College (the College) with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* (the Compliance Supplement) that are applicable to its major federal programs for the year ended June 30, 2009, except those requirements discussed in the second paragraph of this report. The College's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to its major federal programs is the responsibility of the College's management. Our responsibility is to express an opinion on the College's compliance based on our audit.

We did not audit the College's compliance with requirements governing the billing, repayments, and due diligence functions in accordance with the requirements of the Student Financial Assistance Cluster: Federal Perkins Loan Program as described in the Compliance Supplement. Those requirements govern functions that are performed by University Accounting Services, LLC (UAS). Since we did not apply auditing procedures to satisfy ourselves as to compliance with those requirements, the scope of our work was not sufficient to enable us to express, and we do not express, an opinion on compliance with those requirements. UAS's compliance with the requirements governing the functions that it performs for the College for the year ended June 30, 2009 was examined by other accountants in accordance with the U.S. Department of Education's Audit Guide, *Audits of Federal Student Financial Assistance Programs at Participating Institutions and Institution Servicers*. Our report does not include the results of the other accountants' examination of UAS's compliance with such requirements.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the College's compliance with those requirements.

In our opinion, the College complied, in all material respects, with the requirements referred to in the first paragraph above that are applicable to its major federal programs for the year ended June 30, 2009. However, the results of our auditing procedures disclosed an instance of noncompliance with those requirements, which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompanying schedule of findings and questioned costs as item 09-2.

Internal Control over Compliance

The management of the College is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the College's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing our opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over compliance.

Requirements governing the billing, repayments, and due diligence functions in the Student Financial Assistance Cluster: Federal Perkins Loan Program as described in the Compliance Supplement are performed by UAS. Internal control over compliance relating to such functions was reported on by the other accountants in accordance with the U.S. Department of Education's Audit Guide, *Audits of Federal Student Financial Assistance Programs at Participating Institutions and Institution Servicers*. Our report does not include the results of the accountants' testing of UAS's internal control over compliance related to such functions.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the entity's internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

The College's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit the College's response, and accordingly, we express no opinion on it.



This report is intended solely for the information and use of the board of trustees and management of the College, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

KPMG LLP

December 9, 2009

BARNARD COLLEGE

Schedule of Findings and Questioned Costs

June 30, 2009

(1) Summary of Auditors' Results

- (a) Type of report issued on the financial statements: **Unqualified opinion.**
- (b) Significant deficiencies in internal control disclosed by the audit of the financial statements: **Yes.**
Material weaknesses: **No.**
- (c) Noncompliance that is material to the financial statements: **No.**
- (d) Significant deficiencies in internal control over major program: **None reported.**
- (e) Material weaknesses: **No.**
- (f) Type of report issued on compliance for major program: **Unqualified opinion.**
- (g) Audit findings that are required to be reported under Section 510(a) of OMB Circular A-133: **Yes.**
- (h) Major federal program: **Federal Student Financial Assistance Cluster**
- (i) Dollar threshold used to distinguish between Type A and Type B programs: **\$300,000.**
- (j) Auditee qualified as a low-risk auditee under Section 530 of OMB Circular A-133: **Yes.**

(2) Findings Relating to the Financial Statements Reported in Accordance with *Government Auditing Standards*

Finding No. 09-1: Significant Deficiencies in Internal Control Disclosed by an Audit of the Financial Statements of the College as of and for the Year Ended June 30, 2009, Relating to Financial Reporting and Information Technology.

Criteria and Condition, Context, and Effect

KPMG noted that:

Financial Reporting

- On an annual basis, the College's financial statements should include a reclassification entry that reflects the transfer of temporarily restricted funds to unrestricted funds upon the release of restrictions (i.e. donor stipulation has been fulfilled or time periods have elapsed). During 2009, it came to management's attention that a portion of this reclassification entry was not being performed. Management determined this error was a result of changes in budget procedures made in 2006 which inadvertently eliminated the recording of the release from restriction entry relating to these funds.

Information Technology

- System administrators have access to the business function in the production environment. In addition, we noted that the Windows 2003 server administrator account is shared among two users.

(Continued)

BARNARD COLLEGE

Schedule of Findings and Questioned Costs

June 30, 2009

- Password complexity was not enabled and password configurations were not applicable to one user account for Powfaids (the College's financial aid software).
- There was no consistent process for provisioning and termination of user accounts of Powerfaids. In addition, there was no formal process established for reviewing access of users.
- Backup media/data restores are stored across the street from the data center facility.

Questioned Costs

None.

Recommendations

KPMG recommended that:

Financial Reporting

- The College review its current policies and procedures and ensure that appropriate controls are put in place to properly account for the net assets released from restrictions when the donor's restriction is satisfied (ie, time period has elapsed or expenditure has been incurred for the restricted purpose);

Information Technology

- Administrator access to the business function be monitored and evidence of such monitoring be retained. In addition, access to highly privileged IDs should not be shared. Users requiring such duties should be assigned individual accounts with the necessary access;
- Password complexity and password configuration be established for all users in order to restrict and control the access to the application;
- Procedures be established for the provisioning and de-provisioning of user accounts and the communication of de-provisioning be retained. In addition, procedures should be established that require retention of evidence resulting from the periodic review of access privileges to financial applications – PowerFaids and ensure that such reviews consider the appropriateness of individual access levels; and
- Backups should be stored at an adequate distance from the data center such that backups would survive environmental or other disasters within the vicinity of the data center. In addition, backups of financial data should be retained for at least a year.

Views of Responsible Officials

Financial Reporting

- Management agrees with the recommendation. The College has instituted an annual procedure to review each temporarily restricted fund to ensure the proper release from restrictions.

Information Technology

- Management agrees with the recommendation regarding access to highly privileged IDs. The College has since created an administrators group on the Windows 2003 server with individual accounts for the

(Continued)

BARNARD COLLEGE

Schedule of Findings and Questioned Costs

June 30, 2009

three network services personnel and the Associate Director of Administrative Services with appropriate administrator rights. However, the College notes that by the nature of the structure of the systems the administrators have to have access to the business function in order to monitor the system. The College maintains various mitigating controls that review the business function for any unauthorized transactions.

- Management agrees with the recommendation and the recommendation has been implemented in fiscal 2010. The password policy for PowerFails now requires a minimum password length and a maximum password age.
- Management agrees with the recommendation. However, the College views the financial risk as minimal as there are only seven employees who have access to PowerFails.
- Management agrees with the recommendation. The College will begin using an external vendor to store off-site backup/data restores beginning in the spring of 2010.

(3) Findings and Questioned Costs Relating to Federal Awards

Finding No. 09-2: Student Status Changes

U.S. Department of Education

Student Financial Assistance Cluster: Federal Family Education Loan Program (CFDA Number 84.032)

Federal Award Year: July 1, 2008 to June 30, 2009

Criteria

Per the Code of Federal Regulations Title 34 Section 682.610, the Federal Family Education Loan Program requires institutions to complete and return, within 30 days of receipt, the roster file sent by the National Student Loan Data System (NSLDS). Unless the institution expects to complete its next roster file within 60 days, the institution must notify NSLDS within 30 days if it discovers that a student who received a loan either did not enroll or ceased to be enrolled on at least a half-time basis.

Condition, Cause, Effect, and Context

KPMG tested a sample of 30 Federal Family Education Loan Program borrowers who graduated, withdrew, or dropped out during the year ended June 30, 2009. We noted that the changes in status for twelve graduated students and three withdrawals were not reported to the lender or NSLDS within the required 30/60-day time frame. The exceptions were due to a transmission error. The file that was sent to the National Student Clearinghouse (NSC) was not complete due to the problems with the upload. The transmission error was subsequently corrected and the student status changes were properly submitted to NSC and NSLDS, albeit after the required time period.

Questioned Costs

As student status changes were ultimately reported, there are no known questioned costs related to this finding.

(Continued)

BARNARD COLLEGE

Schedule of Findings and Questioned Costs

June 30, 2009

Recommendation

We recommend that the College implement a process, with the appropriate internal control, to identify and resolve transmission errors as soon as they may occur, so that all student status changes are reported to NSLDS within the required time period.

Views of Responsible Officials and Planned Corrective Action

Management agrees with the recommendation. For graduated and withdrawn students, the College will report to NSLDS within 60 days the information for such students. In addition, the College will implement a new procedure to obtain confirmation from NSLDS that the submitted information was received by NSLDS on a timely basis and that the transmission file was accurate and complete.